SUSTAINABILITY & SOLIDARITY

A GLOBAL TEXTILE & APPAREL SUPPLY CHAIN ENTERPRISE

Annual Report FY2021

ghim li Group of Companies

Ghim Li's NETWORK

OUR SUPPLY CHAIN NETWORK

5 COUNTRIES

64.8 MILLION

PIECES SHIPPED

COMPANY SECRETARY
Ms Rebecca Weir

REGISTERED OFFICE
Suite 4201
Level 42 Australia Square
Sydney NSW 2000
Australia

PRINCIPAL ADMINISTRATION OFFICE
21 Jalan Mesin
Singapore 368819

SHARE REGISTRY
Boardroom Pty Limited
Level 12, 225 George Street
Sydney NSW 2000
Australia

Annual Report
FY2021

Contents

Chairperson / CEO's Message

Estina Ang Suan Hong
Chairperson, CEO and Founder

DEAR SHAREHOLDERS, CUSTOMERS, BOARD MEMBERS, EMPLOYEES AND STAKEHOLDERS.

It has been more than a year since the outbreak of COVID-19 and the world has witnessed how COVID-19 pandemic disrupted the supply chain of the textile, apparel and fashion manufacturing industry in various unprecedented ways. Sporadic lockdowns in various countries have globally impacted lead times and production delivery schedules. Our team is further challenged with global container shortages, delay in shipments schedules and increased in logistics cost. Raw material shortages due to lower cotton yield and production facilities have driven cotton and yarn prices up. This is indeed a challenging year for the team. Nonetheless, despite the challenges, GLG Corp has experienced 3.2% (US$5.8m) sales growth in FY2021 compared to last year and a profit after tax of US$2.3m (1.2%).

Resilience to the impact of the pandemic

GLG Corp continues to be on high alert in our responses to the impact of COVID-19 and set our top priority on protecting the wellbeing of our employees and reducing the risk of factory shutdowns. We have arranged vaccinations for most of our employees in the respective manufacturing factories in S.E. Asia with stringent emphasis on specific safety and hygiene protocols across all factories. Our Group is currently 77% fully vaccinated, 96% vaccinated with one dose of vaccination and 2nd dose to be completed by end Nov 2021. We would like to thank all our employees for their concerted effort and

Our Group's involvement in corporate social responsibility continues to be a focus for us this year as the community is impacted by effects of the global pandemic.

GLG Corp's social welfare committee targets to address issues concerning education care, caring for the elders, giving back to the community and resource donations

vigilance in the adoption of safe distancing and contingent planning to safeguard our factory operations during this pandemic.

With the growth of our sales due to continuing trend for athleisure and casual active and the need to protect deliveries of our customer, we are building contingency plans, adding on more capacity and subcontractors to our network of factories so we can buffer any production delays and spread the risk of lockdown across more factories.

Sustainability and solidarity among the stakeholders

As global travel restrictions continue, we have not and will not be able in the near future to reinstate our travel policy. The COVID-19 pandemic has allowed the organisation to fully embrace this new way of working virtually over video conferencing not only for internal calls but also for design development meetings and operational calls with our customers. We continue to see a higher adoption of customers pivoting to the use of 3D technology for design collaborations and we will continue to see the increased use of 3D technology as the future for development as an effective and quick way to communicate designs.

Sustainability continues to be our focus and fulfilment of our sustainable goals as part of our 3 years sustainable plan to improve the production process, reduce rework, recycle and upgrade our wastewater management system in our vertical-integrated fabric mill to ensure water recyclability. Further, we will spend more efforts on automating our production processes to reduce production lead time. We will persevere in the transformation process to a more professionalised garment manufacturers with scale-up factory's upgrading and technological investments, allowing us to be more sustainable in this every changing environment. We can only achieve our goal through the collaboration with all our stakeholders including team members, suppliers, contactors, customers, and consumers to be agile in this fast-changing environment.

Our Group's involvement in corporate social responsibility continues to be a focus for us this year as the community is impacted by effects of the global pandemic. Our Group continues to uphold our public welfare focus and to bring a positive influence to the community where we operate in. GLG Corp's social welfare committee targets to address issues concerning education care, caring for the elders, giving back to the community and resource donations. Through financial aids and donation of supplies, we contribute our efforts toward building an inclusive society. A few of our beneficiaries this year whom received our UltraMask are Cambodia Red Cross Organization, Cambodia Ministry of Labour, Cambodia Mett Yeung Association, Malaysia Ministry of Health, Singapore community organizations such as PA Northeast CDC Tampines, PA Pinetree RC, SENSE Mendaki Changi, Sri Sathya Sai Society, Thye Hua Kwan Senior Centre, Kampung Circuit Care & Share, Aixin Mini Troopers, SGcare Physiotheraphy Clinics for the Migrants. We hope that with the communal distribution of our UltraMask we can do our part to protect the community and keep them safe against Covid 19 virus. As part of our social endeavors to support Singapore's fight against Covid 19, Ms Felicia Gan has been conferred The Public Service Medal at this year's 56th National Day 2021 by the President of the Republic of Singapore. This Award recognizes her efforts, along with our Group's commitment and contribution to the nation.

Transition to the new generation

The new financial year marks a fresh start to a new era of management. GLG Corp is pleased to announce the promotion of Ms Felica Gan as Chief Executive Officer ("CEO") with effect from 1 July 2021. Ms Gan has been with the Company since 2006 and have undertaken various positions including Chief Administrative Officer and Chief Marketing Officer. Her new scope of responsibilities will expand to include some of the strategic development and day-to-day duties of the CEO. Under Ms Gan's leadership we will continue to build on our strategic direction, grow and develop our organisation, strengthen our partnerships and build new relationships. At the same time, Ms. Gan will continue to retain her oversight over management of Finance, Textile Mill and Factories' Operation, Business Development, Sales & Marketing including Outsourced Manufacturing and Product, Development and Design departments.

Meanwhile, I will continue to assume as Executive Chairman and will continue in an advisory role to facilitate a smooth transition for Ms Gan and to provide support on specific projects as required. We are excited for the legacy succession planning and Ms Gan's tenure with extensive industry experience will continue to contribute and help the company achieve greater success in the market.

Thank you

Once again, I would like to thank the entire GLG Corp team for their commitment, collaboration, dedication and hard work. We have been able to make progress on our growth strategy during an unprecedented and challenging period. I am confident that we can continue to make progress on our strategic plan as we head into the new financial year under the leadership of Felicia Gan.

On behalf of the Board, I would like to express our heartfelt gratitude to all customers, business partners, and shareholders for their support. I would like to thank our employees for their dedication and relentless contributions to the Group in the past year.

Yours truly,

Estina Ang Suan Hong
Chairperson, CEO and Founder

Vision

To be a **WORLD-CLASS LEADER** in textiles and apparel, growing in **STRATEGIC ALLIANCES** with our customers

Mission

TO MAKE OUR CUSTOMERS MORE SUCCESSFUL BY:

Focusing on our **SPEED** of services

Ensuring competitive products **COSTS**

Providing high **QUALITY** products

Meeting / exceeding **COMPLIANCE** standards

Maintaining efficient and effective seamless **SUPPLY CHAIN MANAGEMENT**

Core Values

01

Commitment to **Quality and Efficiency,** where we build on your business to deliver this promise at all time

Diversity and Respect

02

Customer-Focus, where we value our customers as the fundamental reason for us to be in business. We act on our customers' terms by offering quality products and solutions, with the best customer services possible. We look for every opportunity where we can exceed our customers' expectations.

Customer Focus

03

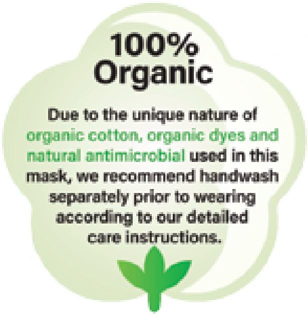
Diversity and Respect is our life blood and governs the way we do business and makes our company stronger. Our diverse workforce mirrors different cultures and viewpoints to create a work environment for our people to succeed. We encourage our people to express their thoughts and ideas. We treat each other with dignity.

Quality and Efficiency

04

Results Orientation, characterized by our people taking ownership, being accountable for what needs to be done and getting the job done despite obstacles and difficulities

Results Orientation



Sustainability & Solidarity

Ultra Mask is an eco-friendly Singapore innovation that has an antimicrobial finish developed by scientists from the Food Science and Technology Programme at Nanyang Technological University, Singapore. This antimicrobial finish is made of organic materials from naturally occurring agricultural waste which is environmentally sustainable.

Green products using renewable resources are of extreme importance as global climate change makes a dramatic impact on our environment. Creating a circular food economy so that every part of the plant is used in a sustainable way prevents plant agricultural waste and stress on our environment. Very often, majority of plant materials like stems and seeds remains unused and are discarded. The biological potential of various plant wastes is a continuous research and development effort to create a sustainable circular food economy and rising green consumerism as our earth begins to deteriorate.

ANTI-BACTERIAL
COOL ON SKIN
QUICK DRY
COTTON RICH CONTENT
HAND WASHABLE
PERFECT FITTING

95% BACTERIAL FILTRATION EFFICIENCY

Recent studies have confirmed various bioactivities of natural plant products and amongst them, anti-bacterial activity. Infections caused by bacteria can be prevented, managed, and treated through anti-bacterial group of compounds known as anti-biotics which can be naturally found in plants. This naturally occurring compound can kill and inhibit the growth of bacterial. With a process of green extraction, our Ultra masks is finished with an antibacterial fluid made using discarded seeds and is a green sustainable product.

Kids Mask (Version 2)

New Design Feature:

With the same triple layer technology using the same fabrics, we are able to provide the exact same attributes as the adult masks. The design intent of the new construction of the kids masks (Version 2) is to remove the wire for kids safety and design a top and bottom flap for a comfortable and customised fit for children in 3 sizes.

HAND WASHABLE

Product is reusable, up to 30 washes while maintaining it's effectiveness.

100% ORGANIC COTTON

The anti-bacterial organic cotton kills bacteria and supresses bacterial growth. No skin irritation.

COOL ON SKIN

Quick dry and cooling lining reduces heat retention.

BACTERIAL FILTRATION EFFICIENCY 95

The triple technology protects you from harmful bacteria and other air pollutants.

SUPERIOR BREATHABLE MATERIALS

Smooth airflow and comfortable breathing

Corporate Social Responsibility

Total Worldwide
1,800,000pcs+
mask donated

COVID-19 has affected countries globally and mask is the essential to everyone. We understand the needs of the society. As such, GLG has taken the initiative to donate the masks to the societies, located in Singapore, Malaysia, Cambodia and Indonesia.

SINGAPORE

The AiXin Mini Troopers
Foreigner Workers for 3 Dormitories
Apr 2021

Saint Theresa's Home
Volunteers / elderly staying there
Sep 2020 / April 2021

Mendaki @ Changi
Needy Malay/Muslim Community
Apr 2021

Thye Hua Kwan Seniors' Activity Centres @ Telok Blangah Crescent
Elderly and Staff of the Centre
Apr 2021

HCSA Community Service
Low incomed single parents
Sep 2020

The Bethel Presbyterian Church
Low incomed
Sep 2020

Food Bank – HSBC Community Drive
Jan 2021

SgCare Physiotheraphy Clinic and here with you – Migrants' Helpline
Physio Clinic for Migrants
Apr 2021

Sri Sathya Sai Society
Jobless workers and needy
Apr 2021

The Salvation Army, Singapore
Foreign Workers
Apr 2021

Punggol Pinetree Resident's Centre
8 blocks of residents'
April 2021

North East Community Development Council
Volunteers
4 May 2021

Kampung Circuit Care & Share
Food Ration & Mask Distribution Event at Pipit Road for Residents and low incomed elderly
4 May 2021

Bethel Assembly of God
Care & Share Event at Bedok and Aljunied Rental Blocks - Low income / elderly
4 May 2021

Lions Club of Singapore 9niety 6ix
Volunteers, Low-income / Elderly
4 May 2021

MALAYSIA

Donation to Indonesia

MALAYSIA

Donation to Indonesia via Ministry of International Trade and Industry

- **Persatuan Pendanut Agama Shan Dao**
  26 July 2021
- **Kementerian Kesihatan Malaysia (KKM) Johor**
  16 August 2021
- **Sekolah Menengah Kebangsaan Puteri Kulai (Secondary School)**
  11 March 2021
- **Johor State Health Department**
  3 June 2021
- **Police Station - Royal Malaysia Police**
  21 June 2021, 14 July 2021
- **Ministry of International Trade and Industry (Kuala Lumpur)**
  29 June 2021
- **Mill Oceanic**
  30 June 2021
- **Malaysia Government**
  1 September 2021

CAMBODIA

Ministry of Labour

Mask donation to Ministry of labour and Vocational Training (Cambodia).
3 August 2021

Mett Yeung Association

Mett Yeung Association (M.Y.A), one of the association under MOL.
7 September 2021.

Cambodia Red Cross

Mask donation to Cambodia Red Cross.
18 August 2021.

Product Design & Styling

Product Development (For Volume Manufacturing)

Material Sourcing

Technical Support

Quality Assurance & Compliance

Warehousing, Logistics & Customs Clearance

Direct Shipment From Manufacturing Origin to Final Distribution Center of Customer

APPAREL SUPPLY CHAIN SERVICES

Snapshot of GLG Corp Ltd

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2021

CORPORATE SERVICES

Business Development

Marketing & Merchandising

Sales

Finance

Human Resources & General Admin

Information Technology

Corporate Affairs & CSR

FABRIC & APPAREL MANUFACTURING SERVICES

Production Planning & Control

Fabric R&D & Manufacturing

Apparel Manufacturing

Printing

Embroidery

Wet & Dry Processing

Financial Highlights

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2021

REVENUE
US$183,804,000

NET TANGIBLE ASSETS PER SHARE
US50.87 cents*

OUR PEOPLE AND OUTSOURCED FACTORY REPRESENTATIVES
9,000+

OUR SUPPLY CHAIN NETWORK
5 COUNTRIES
64.8 MILLION
PIECES SHIPPED

GROSS MARGIN
US$33,092,000

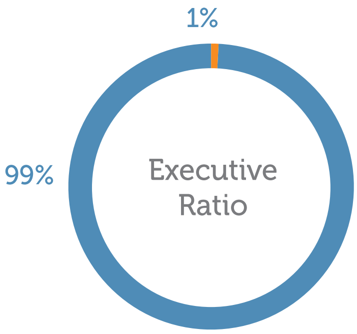
PROFIT BEFORE TAX
US$3,890,000

OPERATING CASH FLOW
US$20,069,000

*Net Tangible Assets Per Share = (Net Assets - Intangible Assets - Right of Use Assets) / Total Number of Shares

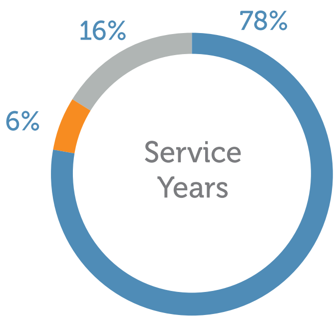
People Highlights

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2021



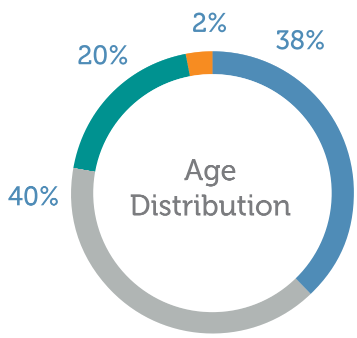
Percentage of Employees in respective Group

- Top Management
- Middle Management
- All Others



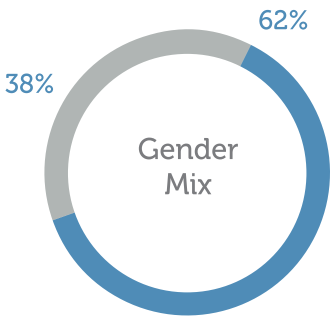
Percentage of Employees in respective categories

- 0 - 5 years
- >5 up to 10 years
- >10 years



Percentage of Employees in their Age Group

- <30 years old
- >30 up to 40 years old
- >40 up to 50 years old
- >50 years old



Percentage of Employees in their Gender Group

- Female
- Male

Operational Highlights

The unprecedented COVID-19 pandemic has posed disruption to our traditional business model as a varying degrees of retail stores market closure across several major customers in USA and Europe. The Company's operation was also affected due to the safe social distances requirement in offices and factories, resulted to travel restrictions and remote working from home systems implemented with conference meetings. Several business strategies such as reducing discretionary spending, costs cutting measures and increasing focus on alternative distribution channels like online sales and new business ventures in facial mask sales have contributed to the growth in our revenue and profit despite the headwinds, cost inflation and operational challenges.

Our Quarterly Journey in FY2021 is best depicted in the following key events:

01 First Quarter
Jul 2020 to Sep 2020

Aug'20:

August Board meetings held in Singapore HQ to review FY2020 financials, audit etc.

Aug'20:

Completion of Appendix 4E (Prelim Report)

Sep'20:

Statutory report FY2020 completed and filed with ASX

02 Second Quarter
Oct 2020 to Dec 2020

Oct'20:

Annual Report FY2020 was completed and made available on company website

Nov'20:

Annual General Meeting for GLG Corp held in Singapore HQ

Nov'20:

GG Fashion (Cambodia) Co. Ltd obtained Global Organic Textile Standard (GOTS) certificate compliance

Dec'20:

Change of Company Secretary

03 Third Quarter
Jan 2021 to Mar 2021

Jan'21:

Maxim Textile Technology Sdn Bhd obtained Global Organic Textile Standard (GOTS) certificate compliance

Jan'21:

Maxim Textile Technology Sdn Bhd obtained Global Recycled Standard (GRS) certificate compliance

Jan'21:

Maxim Textile Technology Sdn Bhd obtained Organic Content Standard (OCS) certificate compliance

Feb'21:

Appendix 4D (First Half of FY2021) financials statements reviewed and filed with ASX

Feb'21:

Board meetings held in Singapore HQ to review business results, remuneration, dividend etc.

Feb'21:

Declared fully unfranked ordinary dividend

04 Fourth Quarter
Apr 2021 to Jun 2021

Apr'21:

Distribute fully unfranked ordinary dividend

Jun'21:

Board meetings held in Singapore HQ to approve budget FY2022, business strategies, remuneration etc.

Operational Highlights

Technical Expertise & Quality Assurance

Technical Expertise on Ultra Mask

> 95% Bacterial Filtration Efficiency (BFE)
> Excellent Water Repellent Abilities
> 2 layers of Anti-Bacterial with properties that kills 99% of bacteria up to 30 washes
> 1 layer of Cooling Finish and Quick Dry
> High Cotton Content knit fabrics with Comfortable Fit
> Splash Resistance
> Environmentally Sustainable - Reusable
> Particle Efficiency of 99% PM 2.5

Quality Assurance

> Achieving the right final product on-time
> Adherence to buyer's quality standards
> Proactive quality assurance
> Implementation of traffic light system to achieve zero defects

Customised Designs & Graphic Creation

Partnership in the Creative Process

> Customized seasonal design collection, directional graphic creation, fabric and trim sourcing.

3D Virtual Technology

Investment in 3D technology software like CLO and Browzwear

These design softwares are cutting-edge 3D simulation engines that allows one to create true-to-life virtual garments and bringing evolution to design and fitting processes with shorter development leadtimes. Our adoption rate has increased due to the fast sampling tunrover time and cost savings for physical prototype samples. Embracing 3D technology is the future for the garment industry.

> Real Time Development

Able to digitiize 2D Cads into 3D virtual sampling based on tech pack, actual fabrication, pattern modification and fitting on digital alvanon to the final product.

> Effective Communication

With the use of CLO-SET and Stylezone viewing platforms, users will have full visibility and participate at every stage in the process from design through merchandising. Eg, making changes on the fit or design.

> Fabric Kit Analysis

This fabric kit enables to determine the thickness, stretch properties of your fabric and automatically load the values into CLO or Browzwear software program. The drape lines will be simulated based on the properties.

Meet Global Compliance Standards

As the industry faces heightened customer awareness & expectation, Ghim Li as a responsible supply chain understands the need to adhere strictly to global quality and compliance standards.

Our Suppliers and all our facilities aim to meet or excel in every compliance standards relating to **Social Compliance, CTPAT Compliance;** and **Environment Compliance** and are regularly audited by 3rd Party auditors.

MALAYSIA
Ghim Li Fashion (M) Sdn. Bhd.

- Established: 1984
- Employees: 460+
- Capacity: 420,000 units per month
- Sewing lines: 12
- Close proximity to Maxim Textile Technology
- Quick sample return
- Vertical set-up



MALAYSIA
Maxim Textile Technology Sdn. Bhd.

- Established: 1972
- Employees: 400+
- Proximity to garment factory
- ISO Knitting Machine in 24 hours operations
- Dyeing capability of up to 2 million lbs./ month
- Macy's self-approval colorist
- Ability to support replenishment



INDONESIA
PT. Ghim Li Indonesia

- Established: 2005
- Capacity: 4.01 million units per month
- Employees: 4800+
- Sewing lines: 84
- 5-Day work week
- The close proximity to Singapore allows access to world-class shipping facilities.
- VAT, local service tax and import duty exemptions.




CAMBODIA
GG Fashion (Cambodia) Co. Ltd.

- Established: 2017
- Employees: 1300+
- Sewing lines: 46
- Capacity: 1.02 million units per month



CAMBODIA
GG Fashion (Cambodia) Co. Ltd. (Branch)

- Established: 2018
- Employees: 800+
- Sewing lines: 36
- Capacity: 800, 000 units per month



VIETNAM
G&G Fashion (Vietnam) Co. Ltd.

- Fabric Mills support
- Employees: 900+
- Embellishment Support with partner suppliers
- Size: 4ha
- Location: BinhSon Industrial Park
- Capacity: 1.0 million units per month
- Sewing lines: 52



Audit Committee Report

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2021

Peter Tan
Chairman, Audit Committee & Independent Director

DEAR SHAREHOLDERS,

I am pleased to present our Audit Committee ("AC") Report for the fiscal year ended 30 June 2021 in the following areas below.

Re-appointment of BDO as external auditor and rotation of engaging partner

BDO was engaged from 16th January 2017 with Mr Ryan Pollett as the main engagement partner continuously for the period of 5 years. In accordance with the listing requirements his tenure as the key partner will be his fifth year and will be subject to a rotation in the next financial year's audit.

BDO have identified a new partner with manufacturing expertise to take over and ensure a smooth handover. We will announce the new partner in due course.

The AC have expressed its appreciation to Ryan for his leadership and guidance of the audit engagement team during his term, especially the professionalism and the objectivity in the service level and the support extended to members of the AC and senior management to achieve compliance in all aspects of the audit processes.

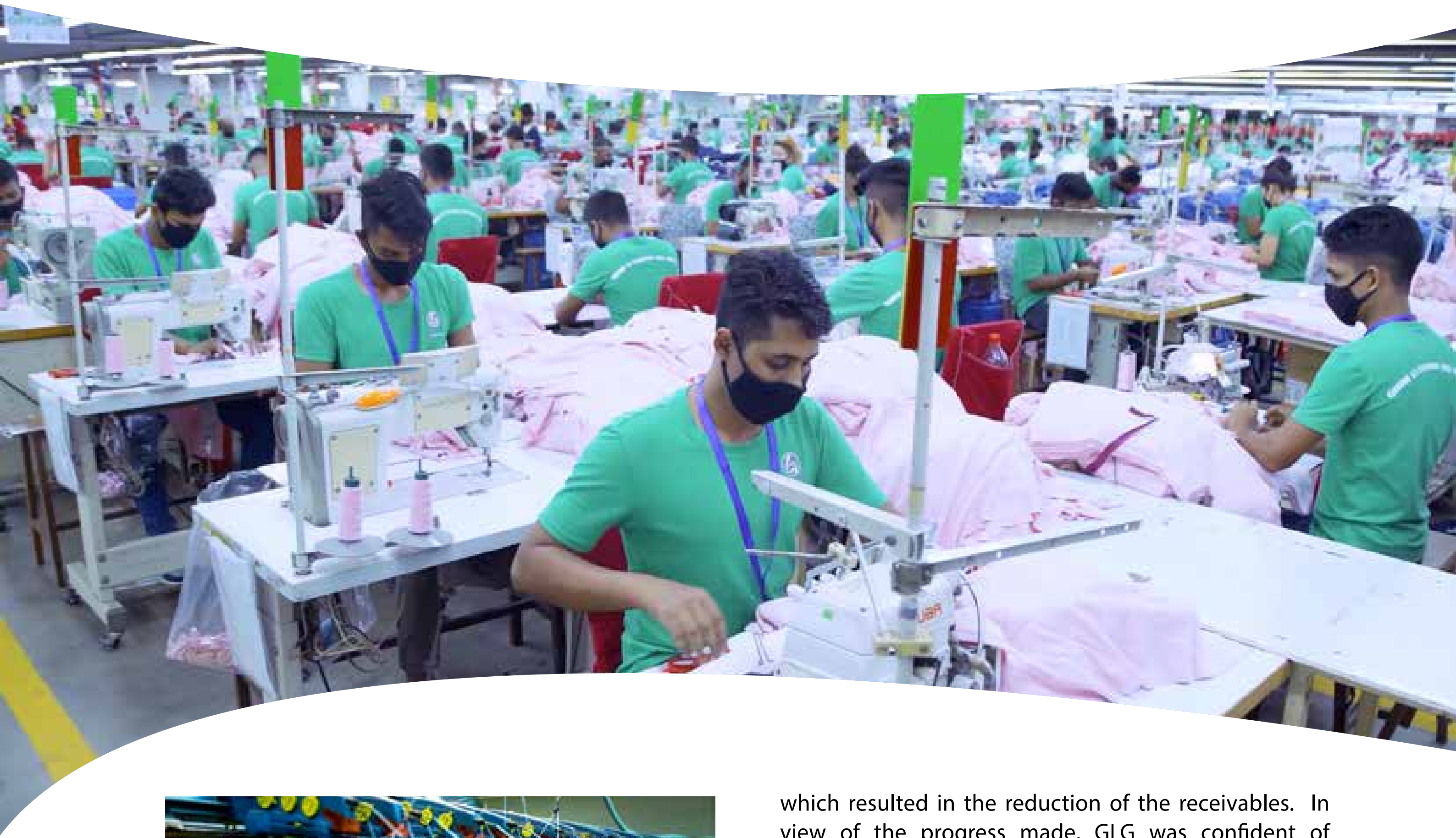
Audit Independence

The AC have reviewed the non-audit engagement and other services of the external auditor for FY2021 and concluded that their independence and professional conduct in relation to the audit have complied with the Corporation Act.

At the AC meeting held on 27 August 2021, the committee recommended the re-appointment of the external auditor to the Board for the next financial year and will be included in the agenda at the upcoming AGM in November 2021.

Key Audit Matters

For the FY2021 the AC reviewed the Group's financial statements for the ended 30 June 2021, as well as BDO's Audit Report before submitting them to the Board for its approval. The recoverability of total receivables due to its material balances and potential for overstatement were discussed as a risk with management. The AC reviewed management's work with respect to aging, trends, judgments and other test for recoverability made in two key areas.



The management performed the review for recoverability on the Group's total receivable and noted the following:

(a) The normal trade receivables ageing was within settlement terms and were in line with the trends in the business cycle and found to be acceptable; and

(b) The outsourced supplier relationship between GLIT* and GLG was also an area of focus. Due to the manner fabric are sourced by GLG and then deliver to GLIT to manufacture the garments, the trust receipts related to the purchase of the fabric can be offset against the GLIT receivable as the transactions are interrelated.

GLIT's inroad into manufacturing of fabric masks and better product mix have improved the profit margins which resulted in the reduction of the receivables. In view of the progress made, GLG was confident of the full recoverability of the receivables and as such reached the conclusion that all the original agreements entered to undertake the receivables recovery could be extinguished should the business condition persist.

After management assessment was performed as at 30 June 2021, GLIT receivable was US$18.8 million versus the value of the trust receipts of US$19.6 million. The offset brought the net GLIT receivable to US$0.8 million and was resolved to be recoverable. The AC has accepted this closure.

Appreciation

I would like to thank Ryan and the BDO Team for their continuous level of commitment to deliver timely and conclusion of the audit sign off to meet the Group's reporting deadlines. We look forward to a smooth transition once the new engaging partner is identified.

Peter Tan
Chairman, Audit Committee
& Independent Director

* Please refer to Notes to the Financial Statements, Note 11 on the details of GLIT.

Corporate Governance Statement

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2021

COMPOSITION OF THE BOARD

The composition of the Board is determined in accordance with the following principles and guidelines:

- the Board should comprise directors with an appropriate range of qualifications and expertise; and
- the Board shall meet regularly and follow guidelines set down to ensure all directors are made aware of, and have available, all necessary information to participate in an informed discussion of all agenda items.

The Directors in office at the date of this statement are as follows:

Name	Position
Estina Ang Suan Hong	Executive Chairman
Peter Tan	Independent Non-Executive Director
Grant Hummel	Independent Non-Executive Director
Felicia Gan Peiling	Chief Executive Officer

The skills, experience and expertise relevant to the position of director as well as the period of office held by each director are set out in the Directors' Report on pages 42 to 44.

ESTINA ANG SUAN HONG
Founder, Chairman
and Executive Director
Member of Nomination &
Remuneration Committee

FELICIA GAN PEILING
Chief Executive Officer
Executive Director

GRANT HUMMEL
Independence Director
Chairman of Nomination &
Remuneration Committee
Member of Audit Committee

PETER TAN
Independence Director
Chairman of Audit Committee
Member of Nomination &
Remuneration Committee

BOARD RESPONSIBILITIES

As the Board acts on behalf of the shareholders and is accountable to the shareholders, the Board seeks to identify the expectations of the shareholders as well as other regulatory and ethical expectations and obligations. In addition, the Board is responsible for identifying areas of significant business risk and ensuring arrangements are in place to adequately manage those risks. The Board, through the Audit Committee, receives reports from management on an on-going basis as to the material risks associated with the company's operations and the recommended risk mitigation process that they undertake. The Board has established a Code of Conduct which in summary, requires that at all times Directors and employees act with the integrity, objectivity and in compliance with the letter and spirit of the law and company policies. GLG has established a written policy designed to ensure compliance with ASX listing rule disclosure and accountability as senior executive level for compliance.

Under the guidance of the ASX's Corporate Governance Principles and Recommendations (3rd edition), the Board has established a Nomination and Remuneration Committee and an Audit Committee. The name of members of each committee and their attendance at meetings is contained on page 48 of the Annual Report.

The Nomination and Remuneration Committee has established a policy prohibiting transactions in associated products which limit the economic risk of participating in unvested entitlements under equity-based remuneration scheme.

A copy of the Company's Code of Conduct, Audit Committee charter, Nomination and Remuneration Committee charter and the terms and conditions of the continuous disclosure and shareholder communication policy is made publically available on the Company's website.

DIVERSITY

The Company has implemented a Diversity Policy. This policy sets as a target 25% of all Board seats and management positions to be held by women. The Board is also considering other means to encourage diversity. The Company recognises the benefits of a diverse workforce and is committed to providing an environment that encourages diversity. The Board monitors the diversity profile of its workforce. As the Company already has gender diversity as evidenced by the proportion of women reported below, the Board has not set any measurable objectives.

At 30 June 2021, the proportion of women employed by GLG Corp Ltd was:

- Board of Directors 50%
- Senior Executives 55%
- Total Workforce 59%

DEALING IN GLG CORPORATION'S SECURITIES BY DIRECTORS AND EMPLOYEES

Directors, officers and employees of the Company are prohibited from trading in GLG securities during the closed trading period between the completion of a listed company's financial results and 1 trading day following the announcing of these results to the public. The close period is typically regarded as the two-month period preceding the release of a company's half-yearly and preliminary final results. A full outline of the Company's securities trading policy has been made available on the Company website.

RISK MANAGEMENT POLICY

Risk is an inherent part of GLG Corp's business, which operates in a highly competitive market sector. GLG Corp is committed to the management of risk as an integral part of its business, focusing on strategies to minimise risk which are regarded as threats to its achievement of objectives and goals.

The objectives of this policy are to:

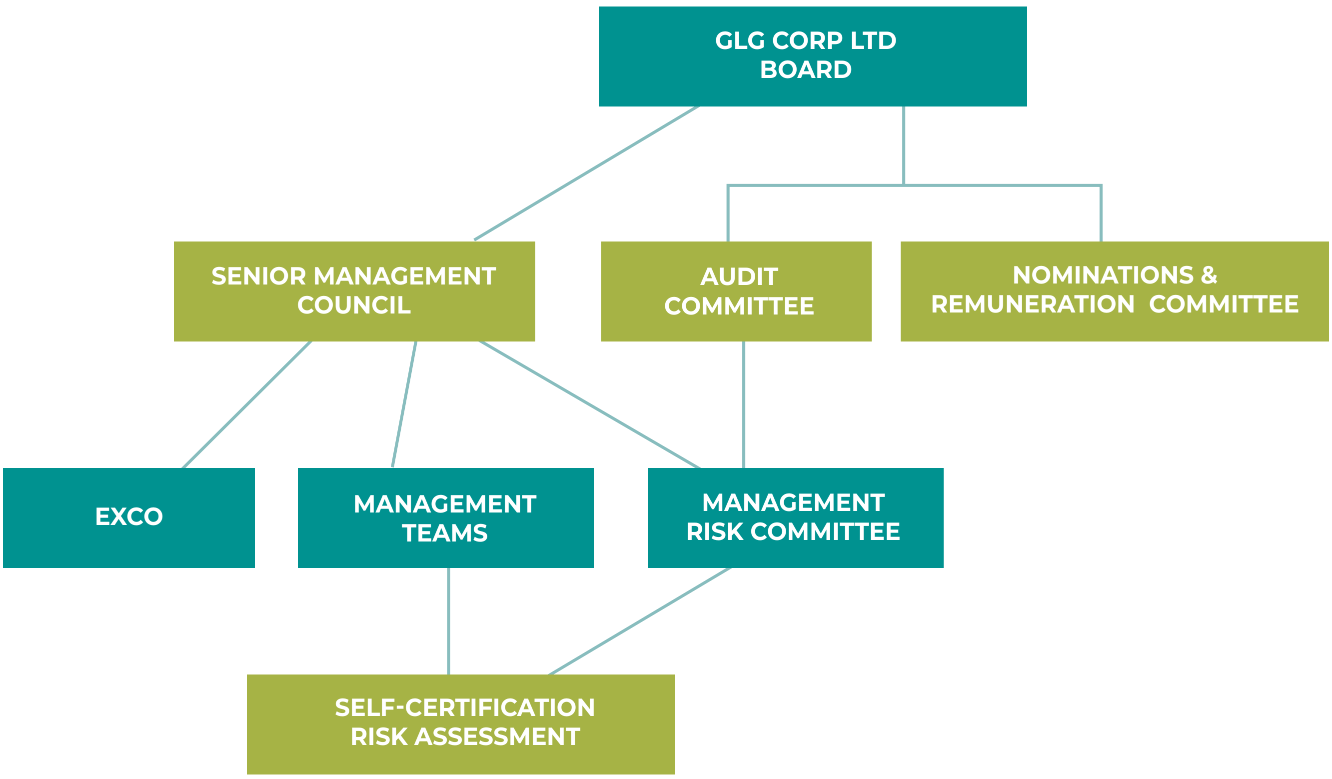
- Outline the company's approach to risk management;
- Improve decision-making, accountability and outcomes through the effective use of risk management;
- Integrate risk management into daily operations of the company and its outsourced business partners;
- Consider risk appetite in protecting staff and business assets and strategy execution

GLG Corp is committed to managing risk in order to benefit the company and manage the cost of risk. To meet this commitment, risk is every employee's business. All employees are required to be responsible and accountable for managing risk in so far as reasonably practicable within their area of responsibility.

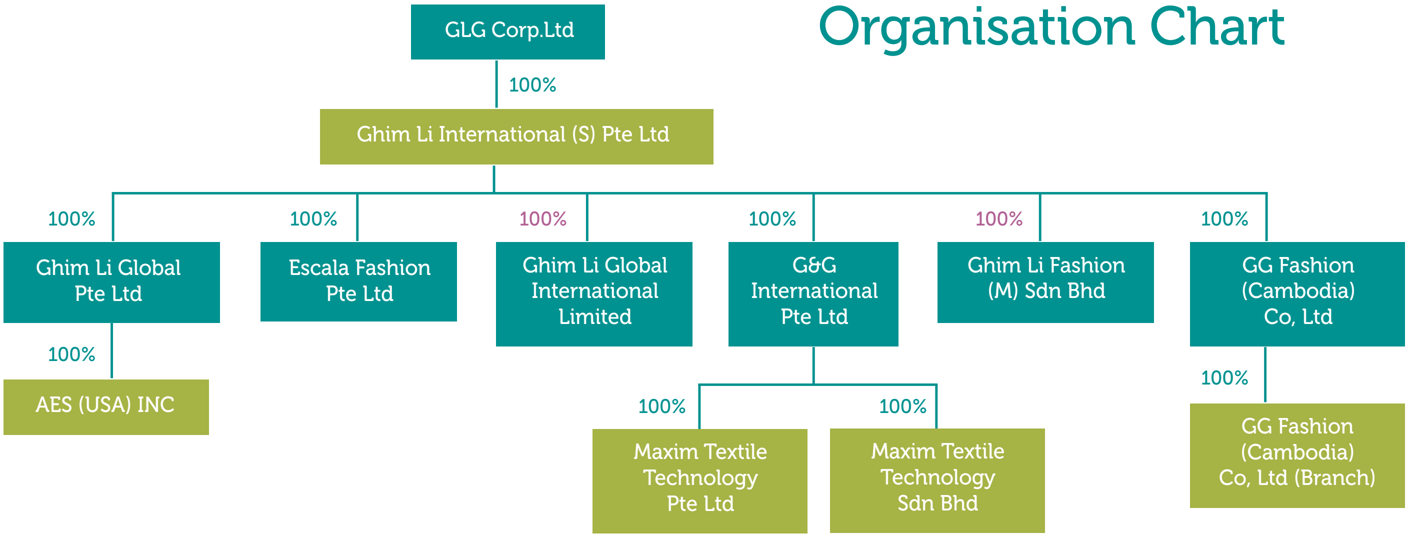
Sound risk management principles and practices must become part of the normal management strategy for all business units within GLC Corp including its outsourcing business partners.

The management of risk is to be integrated into GLG Corp's existing planning and operational processes and fully recognised in GLG Corp's reporting processes.

Corporate Governance Structure



Organisation Chart



The following table summarises the roles and responsibilities of each level in discharging their duties on risk management:

BOARD	Provides policy, oversight and review of risk management
AUDIT COMMITTEE	Overseas regular review of risk management activities
CHIEF EXECUTIVE OFFICER	Drives culture of risk management and accountable for protecting the company from unacceptable costs or losses associated with its operations
RISK COMMITTEE	Develop and implement systems for effectively managing the risks that affect the achievemen of objectives and operational outcomes. Continuously improving risk management policy, strategy and supporting framework
SENIOR MANAGEMENT	Ensure staff in their business or functional units comply with the risk management policy and foster a culture where risks can be identified and escalated
STAFF, BUSINESS PARTNERS AND CONTRACTORS	Comply with risk management policies and procedures

The following are the specific risk categories included in the risk register and reporting:

- Customer risks (including their financial conditions, solvency, credit worthiness);
- Competitor risks;
- Investment risks;
- Operational risks;
- Outsourced partner and contract manufacturing risks;
- Legal, regulatory and compliance risks (including product liability, legal compliance guideline set by customers);
- Resources risks (including HR, IT, etc.);
- Finance risks (including liquidity, trade credit financing, foreign exchange, etc.);
- Reputation risks; and
- External factor risks

Risk Management Reporting

RISK COMPONENTS AT A HIGH-LEVEL

Management Risk Committee

OUR MANAGEMENT RISK ASSESSMENT IS AN ENABLING TOOL THAT HIGHLIGHTS KEY RISKS. AND CATEGORIZE SUCH KEY RISKS INTO THE ABOVE COMPONENTS.

Risk Categories under 3 Groups

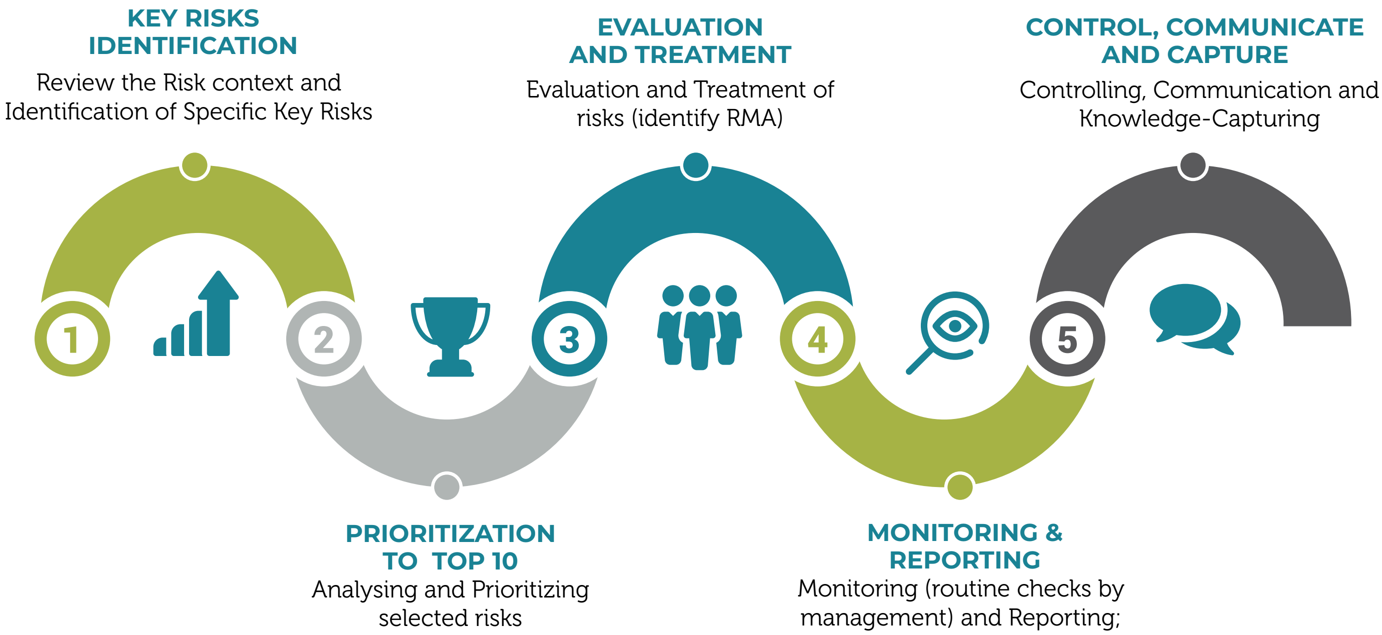
STRATEGIC RISKS
> Investment
> External Factors (e.g. Hazards)

COMMERCIAL RISKS
> Customer Business
> Competitors
> Reputation

OPERATIONAL RISKS
> Operations
> Outsourced Partner & Manufacturing
> Legal, Regulatory & Compliance
> Resources (e.g. Human Resources, Information systems, Corporate resources, Property or Assets, etc.)
> Finance

GLG Corp's Risk Management Process

We implement a 5-step process in risk management as follows:



The Management Risk Committee is responsible for reviewing this policy document in conjunction with senior management and staff every year. The outcome of this review process is submitted to the Board for approval. The Management Risk Committee indicates, in its opinion and based on its activities, any significant residual business risks which remain at an unacceptably high level.

Full disclosure of the Company's policies in relation to risk oversight and management of material business risk are made publicly available on the Company website.

AUDIT COMMITTEE

The Audit Committee reviewed the statement of financial position of the consolidated financial statements of GLG for the financial year ended 30 June 2021, as well as the Independent Auditor's Report thereon before submitting them to the Board for its approval. The Audit Committee discussed with Management the accounting principles that were applied and also considered the appropriateness of the critical accounting estimates and judgments made in preparing the financial statements.

The following significant matters impacting the financial statements were discussed with Management and the external auditor and were reviewed by the Audit Committee:

Key Audit Matters	How the Audit Committee reviewed these matters and what decisions were made
Due to the material balance and potential for overstatement, recoverability of receivables is assessed as a risk.	The Audit Committee ("AC") assessed and confirmed the following: a) Normal trade receivables in GLG Corp Ltd have been reviewed for recoverability, with respect to aging, trends and current industry practice. It was noted that the aging of the receivables did not show any customer having old-aged receivables and that the balances by key customers within the receivables are in line with current trends in business with no recoverability issues; and b) The valuation of the GLIT* Receivable continues to be an area of focus due to the commercial nature of GLG's business. The AC had reviewed management's extensive assessment of the GLIT receivable to support its recoverability. The management evaluated GLIT's financial capacity and the integral supporting supplier relationship with the GLG Corp and determined that a write-off amount of US$6 million was made, rather than a provision, based on the current and future relationship between the GLIT entities and GLG Corp. This write-off assisted in cleaning up the significant amount of outstanding receivables and have enabled a fresh start to the relationship with GLIT based on the assessed financial capabilities, historical transaction with the GLIT entities and the essential role that GLIT play in the operation of GLG Corp. GLIT's inroad into manufacturing of fabric masks and better product mix have improved the profit margins which resulted in the reduction of the receivables. In view of the recovery progress, GLG was confident of the full recoverability of the receivables and as such reached the conclusion that all the original agreements entered to undertake the receivables recovery could be extinguished should the business condition persist. The Audit Committee has accepted this closure.

* Please refer to the Notes to the Financial Statements Note 11 on the details of GLIT.

OTHER INFORMATION

The Company's corporate governance practices and policies in relation to the matters reserved to the board, matters delegated to senior executives and a copy of the board charter are publicly available at the Company's registered office. The policies have also been posted on the Company's website.

CORPORATE GOVERNANCE STATEMENT

The Directors and management of GLG Corp Ltd (**GLG** or the **Company**) are committed to conducting the business of GLG and its controlled entities (the **Group**) in an ethical manner and in accordance with the highest standards of corporate governance. The Company has adopted and substantially complies with the *ASX Corporate Governance Principles and Recommendations (Fourth Edition)* (**Recommendations**) to the extent appropriate to the size and nature of the Group's operations.

The Company has prepared this statement which sets out its corporate governance practices that were in operation throughout the financial year ended 30 June 2021. This statement identifies any Recommendations that have not been followed and provides reasons for not following such Recommendations. This statement is current as at 24 September 2021 and has been approved by the Board of GLG.

The Company's corporate governance policies and charters and policies are all available under the Investor Info section of the Company's website (https://www.ghimli.com/investor-relations/companys-charter/) (the **Website**).

ASX Recommendation		Status	Reference / Comment
Principle 1 – Lay solid foundations for management and oversight *A listed entity should establish and disclose the respective roles and responsibilities of its board and management and how their performance is monitored and evaluated.*			
1.1	A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	Complying	The Board has adopted a charter which establishes the role of the Board and its relationship with management. The primary role of the Board is the protection and enhancement of long-term shareholder value. Its responsibility is the overall strategic direction of GLG. The functions and responsibilities of the Board and management are consistent with ASX Principle 1. A copy of the Board Charter is posted on the Website. As the Board acts on behalf of the shareholders and is accountable to the shareholders, the Board seeks to identify the expectations of the shareholders as well as other regulatory and ethical expectations and obligations. In addition, the Board is responsible for identifying areas of significant business risk and ensuring arrangements are in place to adequately manage those risks.

ASX Recommendation		Status	Reference / Comment
1.2	A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	Complying	The Board has a formal Nomination & Remuneration Committee. The Nomination & Remuneration Committee's functions and powers are formalised in a Charter and is posted on the Website. It is the role of the Nomination & Remuneration Committee to identify suitable candidates to complement the existing Board, to undertake appropriate checks on the candidate; to seek confirmation from the candidate that he/she will have sufficient time to fulfil his or her responsibilities as a director; and subject to the results of such checks and confirmations, to make recommendations to the Board on their appointment. The Company provides information to shareholders about Directors seeking re-election at the annual general meeting to enable them to make an informed decision on whether or not to re-elect the Director, including their relevant qualifications and experience and the skills they bring to the Board; details of any other listed directorships held by the Director in the preceding 3 years; the term of office already served by the Director; whether the Director is considered to be independent; and recommendation by the Board in respect of the re-election of the Director.
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Complying	Each Director is given a letter upon appointment which outlines the Director's duties, obligations, remuneration, expected time commitments and notification of the Company's policies. Similarly, senior executives including the CEO and CFO, have a formal job description and services agreement describing their term of office, duties, rights and responsibilities, and entitlements on termination. The company will disclose the material terms of any employment, service or consultancy agreement it enters into with its CEO (or equivalent).
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	Complying	The Company Secretary is responsible for co-ordination of all Board business, including agendas, board papers, minutes, communication with regulatory bodies, ASX and all statutory and other filings. The Company Secretary is accountable to the Board, and all Directors have access to the Company Secretary. The decision to appoint or remove the Company Secretary is to be made and/or approved by the Board.

	ASX Recommendation	Status	Reference / Comment
1.5	A listed entity should: (a) have and disclose a diversity policy; (b) through its board or committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executive and workforce generally; and (c) disclose in relation to each reporting period: 1. the measurable objectives set for that period to achieve gender diversity; 2. the entity's progress towards achieving those objectives; and 3. either: A. the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or B. if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	Complying	The Company is committed to the principles of employing people with a broad range of experiences, skills and views. All executives, managers and employees are responsible for promoting workforce diversity. The Company has adopted a Diversity Policy which can be viewed on the Website. This policy sets as a target 25% of all Board seats and management positions to be held by women. The Board is also considering other means to encourage diversity. The Company recognises the benefits of a diverse workforce and is committed to providing an environment that encourages diversity. The Board monitors the diversity profile of its workforce. As the Company already has gender diversity as evidenced by the proportion of women reported below, the Board has not set any measurable objectives. There are currently 2 female Executive Directors and 2 male Non-Executive Directors on the Board. The Company Secretary is also a female. The Company discloses the respective proportions of men and women in senior executive positions and across the whole organisation within its Annual Report. The Company is not considered a "Relevant Employer" under the Company's Workplace Gender Equality Act (**WGEA**) and therefore has not lodged a WGEA Report for the 2020/2021 period.
1.6	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process during or in respect of that period.	Complying	The Directors undertake an annual process to review the performance and effectiveness of the Board, the Board Committees and individual directors. The Nomination and Remuneration Committee Chair leads a discussion and provides feedback to the individual Directors as necessary. This process was completed during the reporting period.

ASX Recommendation		Status	Reference / Comment
1.7	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation was undertaken in the reporting period in accordance with that process during or in respect of that period.	Complying	The Company's CEO evaluates the performance of GLG's senior executives annually. The Nomination & Remuneration Committee reviews the CEO's performance annually. The Committee also reviews and approves senior management bonuses. An evaluation was completed during the reporting period.
Principle 2 – Structure the Board to add value *A listed entity should have a board of an appropriate size, composition, skills and commitment to enable it to discharge its duties effectively.*			
2.1	The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	Complying	The Board has a formal Nomination & Remuneration Committee comprising two independent directors (Grant Hummel and Peter Tan) and Madam Estina Ang (the Executive Chairman). The Chair of the Nomination & Remuneration Committee is Grant Hummel. The Nomination & Remuneration Committee's powers are formalised in a Charter and is posted on the Website. The number of times that the Nomination & Remuneration Committee met throughout the financial year and the individual attendances of the members at those meetings are disclosed in the Company's Annual Report.

	ASX Recommendation	Status	Reference / Comment
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	Complying	The Board aims to be comprised of Directors which have, at all times, the appropriate mix of skills, experience, expertise and diversity relevant to the Company's businesses and the Board's responsibilities. The Board regularly evaluates the mix of skills, experience and diversity at the Board level, and has developed and adopted a Board skills matrix which has been tailored to the circumstances and requirements of GLG. It is intended that the skills matrix will be reviewed at least annually by the Board to ensure that ongoing needs in relation to supervising the Company and its operations are being met, and to take into account any changes in the Company's circumstances and strategic priorities. The objectives of the skills matrix adopted by the Board are to: ▪ Identify the skills, knowledge, experience and capabilities that are considered to be desired of the Board as a whole, in order for the Board to fulfil its role and in light of the Company's strategic direction; ▪ Ascertain the current skills, knowledge, experience and capabilities of the Board, and provide the incumbent Directors with an opportunity to reflect upon and discuss the current composition of the Board; and ▪ Identify any gaps in skills or competencies that can be addressed in future director appointments. In respect of the reporting period, the Board assessed each Director's skill level against the following key skills set out in the matrix which the Board considered to be desired of the Board of GLG: ▪ Strategic and Commercial Acumen – The ability to define strategic objectives, constructively question business plans and implement strategy using commercial judgement. ▪ Financial Acumen – Financial knowledge, accounting or related financial management qualifications and experience. ▪ Risk & Compliance – An understanding of compliance matters and risk management, including environmental, technological and governance risk. ▪ Executive Leadership – Experience in senior leadership roles, including on the boards of other listed companies. ▪ Diversity – The ability to contribution to inclusion and diversity. ▪ International/Global – Senior leadership experience across a range of international businesses and exposure to a range of political, cultural, regulatory and business environments. The Board considers that it currently has an appropriate mix of skills and diversity and provides in the Company's 2021 Annual Report information about the skills, experience and expertise of each Director.

<table>
<tr><th colspan="2">ASX Recommendation</th><th>Status</th><th>Reference / Comment</th></tr>
<tr><td>2.3</td><td>A listed entity should disclose:
(a) the names of the directors considered by the board to be independent directors;
(b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and
(c) the length of service of each director.</td><td>Complying</td><td>Currently the Board comprises four Directors as follows:<table><tr><td>Peter Tan</td><td>Independent Non-Executive Director</td></tr><tr><td>Grant Hummel</td><td>Independent Non-Executive Director</td></tr><tr><td>Estina Ang</td><td>Executive Chairman</td></tr><tr><td>Felicia Gan</td><td>Chief Executive Officer</td></tr></table>The Board has considered the circumstances of each Director and determined that all Non-Executive Directors are independent as described in item 2.3 of the Recommendations.
The Corporations Act 2001, the Company's Constitution and the Board meeting process requires Directors to advise the Board of any interest that they have that has the potential to conflict with the interests of GLG, including any development that may impact their perceived or actual independence. If the Board determines that a Director's status as an independent Director has changed, that determination will be disclosed and explained in a timely manner to the market. The length of service of each Director is set out in the Company's Annual Report. Independent Directors formally advise the Board of their independent (or other) status each year.</td></tr>
<tr><td>2.4</td><td>A majority of the board of a listed entity should be independent directors.</td><td>Non-Complying</td><td>Currently, the Board comprises two independent Non-Executive Directors and two Executive Directors. The Company believes this in an appropriate mix of skills and experience.</td></tr>
<tr><td>2.5</td><td>The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.</td><td>Non-Complying</td><td>The Company has now separated the role of Chairman and CEO. Felicia Gan has assumed the role of CEO and Estina Ang remains in the position of Chairman.
Although Estina Ang is not an independent director, the Board are comfortable that Estina Ang is the best candidate for the Chairman position.</td></tr>
<tr><td>2.6</td><td>A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.</td><td>Complying</td><td>The Company has procedures and policies in place to assist Directors in fulfilling their responsibilities. Each Director, at any time, is able to seek reasonable independent professional advice on any business matter at the expense of the Company. Directors also have access to adequate internal resources to seek any information from any officer or employee of the Company, or to require the attendance of management at meetings to enable them as Directors to fulfil their duties.</td></tr>
</table>

ASX Recommendation		Status	Reference / Comment
Principle 3 – Act ethically and responsibly *A listed entity should act ethically and responsibly*			
3.1	A listed entity should articulate and disclose its values.	Complying	The Company discloses its Core Values within its Annual Report.
3.2	A listed entity should: (a) have a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	Complying	The Board has established a Code of Conduct which articulates acceptable practices for directors, senior executives and employees, to guide their behaviour and to demonstrate the commitment of the Company to ethical practices. The CEO, Felicia Gan is responsible for bringing breaches of the Codes to the attention of the Board, and breach reporting is a standing agenda item at Board meetings.
3.3	A listed entity should: (a) Have and disclose a whistleblower policy; and (b) Ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	Complying	The Company has established a Whistleblower Policy, a copy of which can be found on the Website. The purpose of the Whistleblower Policy is to identify wrongdoing that may not be uncovered unless there is a safe and secure means for disclosing. The Board and its management team are committed to listen to any concern from any whistleblower who raises the risk to the company, in terms of values, integrity etc, such as suspicion of fraud, corruption, criminal acts or acts of reputation risk in relation to the staff/employees/management of the organisation. On the basis of this commitment, this policy is intended to serve the purpose of outlining the procedures for a) reporting and processing such information; and b) conducting an investigation into the issues raised by the whistleblower for final resolution including remedial action. The CEO, Felicia Gan is responsible for bringing breaches of the Codes to the attention of the Board, and breach reporting is a standing agenda item at Board meetings.
3.4	A listed entity should: (a) Have and disclose an anti-bribery and corruption policy; and (b) Ensure that the board or a committee of the board is informed of any materials breaches of that policy.	Complying	The Company has established an Anti-Bribery and Corruption Policy, a copy of which can be found on the Website. The CEO, Felicia Gan is responsible for bringing breaches of the Anti-Bribery and Corruption Policy to the attention of the Board, and breach reporting is a standing agenda item at Board meetings.

ASX Recommendation		Status	Reference / Comment
Principle 4 – Safeguard the integrity of corporate reports *A listed entity should have appropriate processes to verify the integrity of its corporate reports*			
4.1	A listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b)if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	Non-Complying	The Board has a formal Audit Committee currently comprising two independent Directors – Grant Hummel and Peter Tan and one Executive Director – Felicia Gan (the Company's CEO). The role of the Audit Committee is to advise on financial information prepared for use by the Board or for inclusion in financial statements. The Chairman of the Audit Committee is Peter Tan. The Audit Committee's functions and powers are formalised in a Charter and is posted on the Website. The number of times that the Audit Committee met throughout the financial year and the individual attendances of the members at those meetings, and the relevant qualifications and experience of the Audit Committee members are disclosed in the Company's Annual Report and below under 'Directors Meetings'.

ASX Recommendation		Status	Reference / Comment
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Complying	The Directors are committed to the preparation of financial statements that present a balanced and clear assessment of the Company's financial position and prospects. The Board reviews GLG's half yearly and annual financial statements. The Board requires that the CEO and CFO state it writing that GLG's financial reports present a true and fair view, in all material respects, of the Company's financial condition and operational results are in accordance with relevant accounting standards and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	Complying	The Company's full year and half year reporting is audited and reviewed, as the case may be, by an external auditor. The Company is not required to lodge quarterly reports. Annual directors' reports are verified by the Board, which seeks documents and information from the Management and subject-matter experts where necessary.
Principle 5 – Make timely and balanced disclosure *A listed entity should make timely and balanced disclosure of all matters concerning it that a reasonable person would expect to have a material effect on the price or value of its securities*			
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	Complying	The Company has a documented policy which has established procedures designed to ensure compliance with the ASX Listing Rule continuous disclosure requirements and to ensure that accountability at a senior management level for that compliance. The focus of these procedures is on continuous disclosure of any information concerning the Company that a reasonable person would expect to have a material effect on the price of the Company's securities and improving access to information for all investors. The CEO and the Company Secretary are responsible for interpreting GLG's policy and where necessary informing the Board. The purpose of the procedures for identifying information for disclosure is to ensure timely and accurate information is provided equally to all shareholders and market participants.

ASX Recommendation		Status	Reference / Comment
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after the have been made.	Complying	The Board receives copies of all material market announcements promptly after they have been made.
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	Complying	All investor or analyst presentations are released to the ASX market announcements platform ahead of the presentation.
Principle 6 – Respect the rights of security holders *A listed entity should provide its securityholders with appropriate information and facilities to allow them to exercise their rights as security holders effectively*			
6.1	A listed entity should provide information about itself and its governance to investors via its website.	Complying	The Board informs all shareholders of all major developments affecting GLG's state of affairs as follows: 1. Placing all relevant announcements made to the market, on the Website after they have been released to ASX; 2. Publishing all corporate governance policies; and 3. Placing the full text of notices of meeting and explanatory material on the Website.
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	Complying	The Company communicates with its shareholders and investors by posting information via the ASX or website, and by encouraging attendance and participation of shareholders at general meetings. Management and/or Directors may meet with shareholders from time to time upon request and respond to any enquiries they may make. The Share Registry 'Boardroom' also includes an investor relations program, which gives all investors access to information through the market registry.

ASX Recommendation		Status	Reference / Comment
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	Complying	Shareholders are encouraged to attend the Annual General Meeting (AGM). The AGM is an opportunity for shareholders to hear the Directors provide updates on Company performance, ask questions of the Board and vote on the various resolutions affecting the business. Shareholders are given an opportunity to ask questions of the Company's auditors regarding the conduct of the audit and preparation and content of the auditor's report.
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	Complying	All resolutions at GLG's general meetings are decided by way of a poll.
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Complying	Investors are able to communicate with the Company electronically via the Website. Investors are also able to communicate with the Company's registry electronically by emailing the registry or via the registry's website.

ASX Recommendation		Status	Reference / Comment
Principle 7 – Recognise and Manage Risk *A listed entity should establish a sound risk management framework and periodically review the effectiveness of that framework*			
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	Complying	The Board is responsible for the management of risk due to the current size of the Board. GLG is committed to embedding risk management practices to support the achievement of business objectives. The Board is responsible for reviewing and overseeing the risk management strategy and ensuring GLG has an appropriate corporate governance structure. Within that overall strategy, management has designed and implemented a risk management and internal control system to manage material business risks. GLG has implemented a 5-step process to manage risk as follows: 1. Review the risk content and identification of specific key risks; 2. Analysing and prioritising selected risks; 3. Evaluation and treatment of risks; 4. Monitoring and reporting; and 5. Controlling, communication and knowledge-capturing. GLG risk categories are: 1. Customer risks (including their financial conditions, solvency, credit worthiness etc); 2. Competitor risks; 3. Investment risks; 4. Operational risks; 5. Outsourced partner and contract manufacturing risks; 6. Legal, regulatory and compliance risks; 7. Resource risks (including HR, IT etc); 8. Finance risks (including liquidity, trade credit financing, forex etc); 9. Reputation risks; and 10. External factor risks. The Management Risk Committee provides reports for the Board meetings. The Risk Management Policy is available on the Website.

ASX Recommendation		Status	Reference / Comment
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	Complying	The Company has established a Risk Management Policy, a copy of which is available on the Website. The Board has delegated responsibilities to the Management Risk Committee who then provides reports to the Board. The Board is responsible for approving policies on risk assessment and management. The Audit Committee regularly reviews the risk management framework and policies of the Company.
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	Complying	The Company does not have an internal audit function. Management reviews the Company's business units, organisational structure and accounting controls and processes on a regular basis and reports to the Audit Committee and in turn to the Board; the Board is satisfied that the processes in place to identify the Company's material business risks are appropriate and that these risks are being effectively managed. GLG's risk management processes continue to be monitored and reported against. A copy of GLG's Risk Management Policy is available on the Website.
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	Complying	The Company's operations are not subject to any significant environmental regulations. The Directors believe that the Company has adequate systems in place for the management of its environmental requirements and are not aware of any breach of those environmental requirements. The current Management Risk Committee will extend the risk coverage to include economic and social sustainability risks.

ASX Recommendation		Status	Reference / Comment
Principle 8 – Remunerate fairly and responsibly *A listed entity should pay director remuneration sufficient to attract and retain high quality directors and design its executive remuneration to attract, retain and motivate high quality senior executives and to align their interests with the creation of value for security holders and with the entity's values and risk appetite.*			
8.1	The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	Complying	The Board has a formal Nomination & Remuneration Committee comprising three members, two of whom is independent. The current members are Grant Hummel (Non-Executive Independent Director), Peter Tan (Non-Executive Independent Director) and Estina Ang (Executive Chairman). The Chair of the Nomination & Remuneration Committee is Grant Hummel. The role of the Nomination & Remuneration Committee is to review and make recommendations to the Board on remuneration packages and practices applicable to the Chief Executive Officer, Senior Executives and Directors themselves. This role also includes responsibility for share option schemes, incentive performance packages and retirement and termination entitlements. Remuneration levels are competitively set to attract the most qualified and experienced Directors and Senior Executives. The Nomination & Remuneration Committee's may obtain independent advice on the appropriateness of remuneration packages. The Nomination & Remuneration Committee's functions and powers are formalised in a Charter and is posted on GLG's website. The number of times that the Nomination & Remuneration Committee met throughout the financial year and the individual attendance of the members at those meetings are disclosed in the Company's Annual Report and below under Directors' Meetings.

ASX Recommendation		Status	Reference / Comment
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Complying	Yes, details of the Directors and Senior Executives remuneration are set out in the Remuneration Report of the Annual Report. The structure of Non-Executive Directors' remuneration is distinct from that of executives and is further detailed in the Remuneration section of the Annual Report.
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	Complying	Currently the Company does not have an equity-based remuneration scheme.

Director's Report

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2021

The Directors of GLG Corp Ltd ("GLG" or "the Company") submit herewith the annual financial report of the consolidated entity for the financial year ended 30 June 2021. In order to comply with the provisions of the Corporations Act 2001, the Directors report as follows:

INFORMATION ABOUT THE DIRECTORS AND SENIOR MANAGEMENT

The names and particulars of the Directors of the Company during and since the end of the financial year are:

ESTINA ANG SUAN HONG
Founder, Chairman and CEO

Founder and Executive Chairman of GLG Corp Ltd and parent company, Ghim Li Group Pte Ltd and a member of its Nomination and Remuneration committee. Estina Ang Suan Hong is a lady armed with over 43 years of experience in the textile and apparel industry who leads a 9,000 strong workforce spanning the Southeast Asia region. She grew the business from 6 sewing machines as a sub-contractor to a global supplier of quality apparel to major retailers in the USA and throughout Europe.

Ms Estina Ang graduated from Nanyang University in 1974 with a Bachelor of Arts degree and is a member of the Singapore Institute of Directors, Textile and Fashion Singapore. She obtained The Entrepreneur of the Year Awards in 2001, listed in The 300 List in Singapore Tattler, named "The Emergent 25 Asia's Latest Star Businesswomen" by Forbes Asia in 2018 and recipient of the Nanyang Alumni Achievement Award recognised for her outstanding contribution to her field in 2020 and also spearheaded the business expansion into Malaysia, Indonesia, Cambodia, USA and Hong Kong.

FELICIA GAN PEILING
Chief Executive Officer *(appointed on 1 July 2021)*

Ms Gan joined the Board on 15 September 2015. She joined the Company in 2006 as a legal officer responsible for the legal compliance office. Ms Gan became the Deputy Chief Executive Officer on 20 February 2020 and became the Chief Executive Officer on 1 Jul 2021. She is currently responsible for the overall management of Finance, Textile Mill and Factories' Operation, Business Development, Sales & Marketing including Outsourced Manufacturing and Product, Development and Design departments. Ms Gan builds, direct and drives the annual strategic sales and marketing plan and implements marketing strategies to identify and develop new customers and business opportunities on a global scale.

Ms Gan graduated with a Bachelor of Laws (Honours) from University of Nottingham in 2003 and was admitted to the Singapore Bar in May 2005. She is a member of the Singapore Academy of Law and a management committee member of the Textile Apparel Fashion Federation Singapore.

Peter Tan
Independent Director

Peter Tan was appointed as an independent director of the Board effective from 15 October 2019. He is currently the Chairman of the Audit Committee and a member of the Nomination and Remuneration Committee.

Mr Tan has more than 30 years' experience in corporate accounting in Australia, Singapore and Indonesia.

Prior to joining the Group, he served as Group Chief Financial Officer or Financial Controller of various SGX-ST listed companies and unlisted corporations. He was an independent director of SGX-ST listed companies, Emerging Towns & Cities Singapore Ltd ("ETC") from 24 June 2015 to 26 April 2018 and independent Director of PCI Limited ("PCI") from 24 February 2017 to 01 June 2018. At ETC, he served as Chairman of its Audit Committee and a member of its Nominating and Corporate Governance and Remuneration Committees and at PCI he was a member of the Audit, Remuneration and Nominating Committees.

He obtained his Bachelor of Commerce degree majoring in Accounting and Management from the University of Western Australia (Perth) in 1981. Mr Tan is a Fellow of CPA Australia, a member of the Australian Institute of Management, a Fellow of the Institute of Singapore Chartered Accountants and a member of the Singapore Institute of Directors.

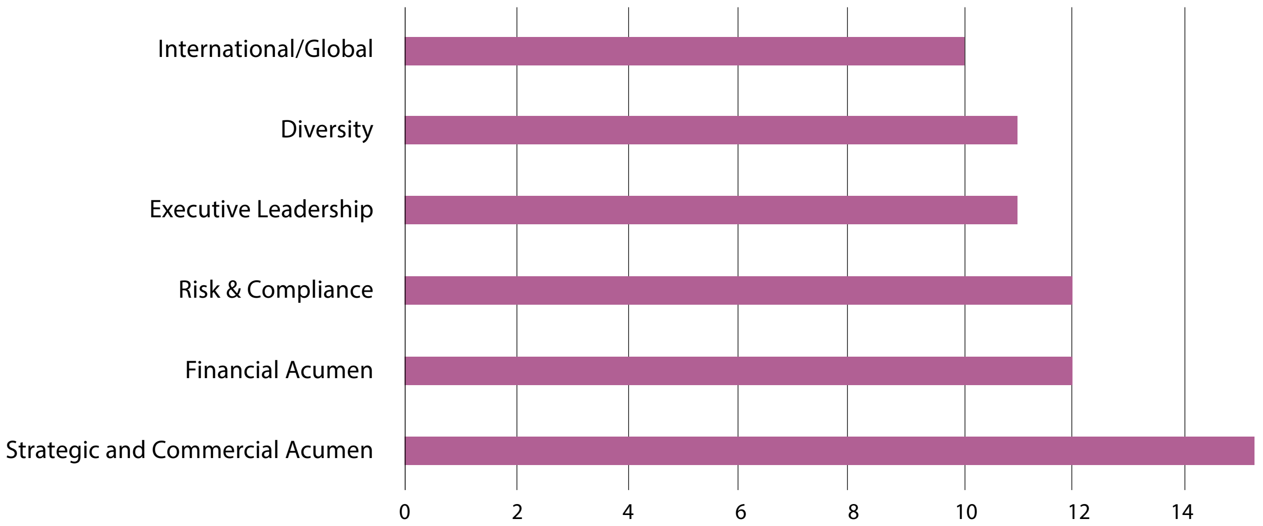
GRANT HUMMEL
Independent Director

Grant Hummel was appointed to the Board as an independent director, on 1st December 2018. Mr. Hummel is a member of the Audit Committee and the Chairman of the Nomination and Remuneration Committee of the Board.

Grant has been a partner of a major Australian law firm for over a decade. He has experience with commercial and corporate transactions, with particular expertise in capital raisings, securities law, merger and acquisitions and the ASX Listing Rules. Grant is no stranger to GLG Corp, as he has been involved with the company, being part of the IPO and ASX listing team in 2005.

Grant Hummel holds Bachelor of Science (Honours) and Bachelor of Law (Honours) degrees from the University of Tasmania, Australia. He also has a Graduate Diploma of Applied Finance and Investment from Finsia (now Kaplan).

BOARD SKILLS MATRIX



The results of the surveys are illustrated in the diagram below, with skill assessments out of an aggregated Board score of twelve (out of three for each director).

FORMER PARTNERS OF THE AUDIT FIRM

No officer of the Company has been a partner in an audit firm, or a director of an audit company that is an auditor of the Company during the period or was such a partner or director at a time when the audit firm or the audit company undertook an audit of the Company.

DIRECTORS' SECURITY HOLDINGS

The following table sets out each director's relevant interest in shares or options in shares or debentures of the Company or a related body corporate as at 30 June 2021.

Directors	**As at 1 July 2020**	**Acquisitions FY21**	**Disposals FY21**	**As at 30 June 2021**
Estina Ang Suan Hong	50,116,000	3,222,000	–	53,338,000
Felicia Gan Peiling	52,338,000	3,222,000	–	55,560,000
Peter Tan	–	–	–	–
Grant Hummel	–	–	–	–

The Directors do not hold any Options or Performance Rights.

REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

Information about the remuneration of directors and senior management is set out in the remuneration report of this directors' report, on pages 49 to 56.

SHARE OPTIONS GRANTED TO DIRECTORS AND SENIOR MANAGEMENT

During and since the end of the financial year no share options (2020: nil) were granted to the directors as part of their remuneration.

COMPANY SECRETARY

Mr Todd Richards resigned as Company Secretary on 30 November 2020 and Ms Rebecca Weir was appointed. Ms Weir is an employee of Boardroom Pty Limited (the Company's Corporate Secretarial provider) and is the appointed Company Secretary for a number of Companies, including ASX listed, private unlisted, and smaller private start-up companies. Rebecca has a Bachelor of Laws Degree (LLB) from Keele University (UK) and has detailed knowledge of regulatory requirements, including ASIC and the ASX as well as best practices in Corporate Governance. Rebecca has completed the Graduate Diploma in Applied Corporate Governance and Risk Management and was awarded the Victorian Dux award (best in class) in Corporate Governance. Rebecca is an Associate Member of the Governance Institute of Australia (AGIA) and an Affiliated Member of the Chartered Governance Institute (ACGI).

PRINCIPAL ACTIVITIES

The consolidated entity's principal activities in the course of the financial year were being a global supplier of knitwear, apparel, garment accessories like fabric facial masks and supply chain management operations.

REVIEW OF OPERATIONS

The global outbreak of COVID-19 pandemic has adversely the global supply chain and have hit the global textile and apparel industry hard as we continue to deal of global country sporadic lockdowns. A few of our factories had compulsorily suspended work and shutdown periodically as and when mandated by local governments and at the same time had to deal with yarn, fabric and trims delays from our suppliers. Simultaneously, container shortages and slow port turnaround times have further disrupted logistics supply chain causing considerable delays in our shipments to our customers.

On the positive side, additional government stimulus handouts have positively boosted retail sales demand from our customers and our sales have grown due to this and the work from home trend and growth of our athleisure casual active programs. Hence, this had a positively impact in this financial year. In additional, most of the postponed orders were fully resumed in this financial year. With the continuing strong demand from our customers, GLG has seen growth in our sales compared to last financial year and have acquired new customers. During the course of the year we have been actively expanding capabilities and capacity through including more outsourced factories into our network to cope with capacity demand and risk management of factory lockdowns. Cost management continue to be our key focus as our freight costs and raw material costs like yarn continue to surge. These unforeseen spike on costs has impacted GLG bottom line for this financial year ended 30 June 2021.

Health and safety of our employees remain our priority as we continue to implement safe distancing, quarantine measures and testing protocols which aim at protecting the health and safety of our employees. In additional, we have also implemented among the office employees staggered working hours to reduce possible congregation of employees at common spaces and to perform their work by telecommuting from home where possible. Our group has a high majority of vaccinated employees and we continue to encourage our employees to be vaccinated so that our factories can continue to stay open. We will continue to monitor and assess these measures and protocol to ensure that we remain in line with global recommended practices and guidelines.

The discussion above forms part of this Report of the Directors.

Comparison of Consolidated Statement of Profit or Loss and Comprehensive Income for the financial year ended 30 June 2021 with that of 30 June 2020.

GLG's sales increased by US$5.8m or 3.2% from US$178.0m in the previous year to US$183.8m in this financial year. This was mainly due to reinstatement orders from existing garment customers and growth in athleisure programs.

The gross margin weakened from 22% in the previous year to 18% in this financial year, mainly due to increase in yarn price and our need to support long running core annual programs.

Selling and distribution costs increased by 34.8% from US$6.7m in the previous year to US$9.1m in this financial year. This was mainly due to duty and freight cost incurred on reinstatement of sales from postponed Land-Duty Paid customers' orders, increase in global freight rates and customs duties incurred by the subsidiaries.

Administrative expenses slightly decreased by 1.6% to US$11.7m compared to US$11.9m in the previous financial year. The decrease in costs was achieved through streamlining of manpower.

Finance costs decreased by 48.3% from US$3.5m in the previous year to US$1.8m in this financial year. The decrease was mainly due to lower interest rate and better cash management on invoice financing.

Other expenses decreased by 34.8% from US$15.0m to US$9.7m due to reduction in debts written off on outsource manufacturer and a joint-venture in the previous year.

Net profit after tax for GLG was US$2.3m, which represented a decrease of US$1.5m compared to the financial year ended 30 June 2020 of US$3.8m. Overall, the decrease was mainly due to lower gross margin generated in this financial year.

Comparison of the Consolidated Statement of Financial Position as at 30 June 2021 with that of 30 June 2020.

Trade and other receivables decreased by 27.9% from US$47.1m as at 30 June 2020 to US$34.0m as at 30 June 2021. The decrease was primarily due to the prompt settlement of payment from customers and partial write-off debts due from outsourced manufacturer.

Inventory increased by about 30.3% from US$26.4m as at 30 June 2020 to US$34.3m as at 30 June 2021. This was mainly attributed to an increase in the inventory of raw materials in the factories arising from yarn price increase and the need to purchase yarn and fabric in advance to meet the deliveries of customers' orders amidst yarn price increases and sporadic country lockdowns affecting supply chain.

The right-of-use assets decreased by 13.3% from US$14.7m as at 30 June 2020 to US$12.7m as at 30 June 2021 mainly due to the amortised value of leases recognised as non-current assets in the Group's statement of financial position as at 30 June 2021.

The intangible assets decreased by 22.6% from US$6.4m as at 30 June 2020 to US$5.0m as at 30 June 2021 mainly due to the goodwill impairment of US$0.8m of a subsidiary.

Current and non-current borrowings increased by 19.6% from US$45.4m as at 30 June 2020 to US$54.3m as at 30 June 2021, as a result of increase in trust receipts to meet the increase orders from buyers and advance purchases of yarn and fabric.

Comparison of the Consolidated Statement of Cash Flows for the financial year ended 30 June 2021 with that of 30 June 2020.

The net cash flow generated from operating activities of US$20.1m was mainly due to higher revenue and prompt settlement from customers.

Net cash flows used in investing activities amounted to US$3.5m mainly due to investment in new machineries in fabric factory to increase the productivity and order requirements.

Net cash used in financial activities amounted to US$1.9m, was mainly attributed to the repayments to Ghim Li Group Pte Ltd for the Maxim's acquisition amounted to US$8.2m and net off against the proceeds from bank's borrowings amounted to US$8.9m.

As a result of the above, there was a net increase of US$14.7m in cash and cash equivalents for financial year ended 30 June 2020, from a net cash surplus of US$7.6m as at 30 June 2020 to a net cash surplus of US$22.3m as at 30 June 2021.

We believe the cash flows from operations of GLG remains sufficient to meet our working capital requirements, capital expenditures, debt servicing and other funding obligations.

CHANGES IN STATE OF AFFAIRS

There were no other significant changes in the state of affairs of the consolidated entity during the financial year.

DIVIDENDS

Dividends (Distributions)	As per security – US Cents	Unfranked amount per security-US cents	Record date	Payment date
Interim ordinary unfranked dividend	1.00	1.00	26 March 2021	15 April 2021
Proposed Final ordinary unfranked Dividend	1.00	1.00	20 September 2021	18 October 2021
Total unfranked dividend	2.00	2.00	–	–

The financial effect of the final ordinary unfranked dividends has not been brought to account in the financial statements for the year ended 30 June 2021 and will be recognised in the subsequent financial period.

SUBSEQUENT EVENTS

There has not been any matter or circumstance occurring subsequent to the end of the financial year that has significantly affected, or may significantly affect, the operations of the consolidated entity, the results of those operations, or the state of the consolidated entity in future financial year.

FUTURE DEVELOPMENTS

The consolidated entity is expanding fabric suppliers to include fashion novelty and also to increase the amount of work with outsourced factories. The performance depends on many economic and industry factors. In the opinion of the Directors, it is not possible or appropriate to make a prediction on the future course of markets, performance of the consolidated entities or the forecast of the likely result of the consolidated entities activities.

ENVIRONMENTAL REGULATION

The consolidated entity is not subject to any particular or significant environmental regulation.

SHARES UNDER OPTION OR ISSUED ON EXERCISE OF OPTIONS

There are no shares under option or issues on exercise of options during the year (2020: Nil).

PROCEEDINGS ON BEHALF OF THE COMPANY

No person has applied for leave of court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings.

The company was not a party to any such proceedings during the year.

INDEMNIFICATION OF OFFICERS AND AUDITORS

During the financial year, the Company paid a premium in respect of a contract insuring the directors of the company (as named above), the company secretary, and all executive officers of the company and of any related body corporate against a liability incurred as such a director, secretary or executive officer to the extent permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

The company has not otherwise, during or since the end of the financial year, except to the extent permitted by law, indemnified or agreed to indemnify an officer or auditor of the company or of any related body corporate against a liability incurred as such an officer or auditor.

DIRECTORS' MEETINGS

The following table sets out the number of directors' meetings (including meetings of committees of directors) held during the financial year and the number of meetings attended by each director (while they were a director or committee member). During the financial year three Board meetings, two Nomination and Remuneration Committee meetings and two Audit Committee meetings were held:

	Board of directors		Nomination & remuneration committee		Audit committee	
Directors	**Held**	**Attended**	**Held**	**Attended**	**Held**	**Attended**
Estina Ang Suan Hong	3	3	2	2	-	-
Grant Hummel	3	3	2	2	2	2
Felicia Gan Peiling	3	3	-	-	-	-
Peter Tan	3	3	2	2	2	2

NON-AUDIT SERVICES

Details of amounts paid or payable to the auditor for non-audit services provided during the year by the auditor are outlined in Note 31 of the financial report.

The Directors are satisfied that the provision of non-audit services, during the year, by the auditor (or by another person or firm on the auditor's behalf) is compatible with the general standard of independence for auditors imposed by the Corporations Act 2001.

The Directors are of the opinion that the services as disclosed in Note 31 to the full financial statements do not compromise the external auditors' independence, based on advice received from the Audit Committee, for the following reasons:

- all non-audit services have been reviewed and approved to ensure that they do not impact the integrity and objectivity of the auditor, and
- none of the services undermine the general principles relating to auditor independence as set out in Code of Conduct APES 110 Code of Ethics for Professional Accountants issued by the Accounting Professional & Ethical Standards Board, including reviewing or auditing the auditor's own work, acting in a management or decision-making capacity for the Company, acting as advocate for the Company or jointly sharing economic risks and rewards.

AUDITOR'S INDEPENDENCE DECLARATION

The auditor's independence declaration is included on page 57 of this report.

ROUNDING OFF OF AMOUNTS

The company is a company of the kind referred to in ASIC Corporations (Rounding in Financials/Directors' Reports) Instrument 2016/191 and in accordance with that Corporations Instrument amounts in the directors' report and the financial statements are rounded off to the nearest thousand dollars, unless otherwise indicated.

REMUNERATION REPORT (AUDITED)

This Remuneration report, which forms part of the Directors' report, sets out information about the remuneration of GLG's directors and its senior management for the financial year ended 30 June 2021. The prescribed details for each person covered by this report are detailed below under the following headings:

- director and senior management details
- remuneration policy
- relationship between the remuneration policy and company performance
- remuneration of directors and senior management.
- key terms of employment contracts

DIRECTOR AND SENIOR MANAGEMENT DETAILS

The following persons acted as directors of the Company during or since the end of the financial year:

- Estina Ang Suan Hong as Executive Chairman and Chief Executive Officer
- Grant Hummel as Independent Non-Executive Director
- Felicia Gan Peiling as Executive Director and Deputy Chief Executive Officer (appointed as CEO 1 Jul 2021)
- Peter Tan as Independent Non-Executive Director

The term 'senior management' is used in this remuneration report to refer to the following persons. Except as noted, the named persons held their current position for the whole of the financial year and since the end of the financial year:

- Susan Yong as Chief Operations Officer
- Victoria Yong as Chief Financial Officer and Head of IT & Human Resources (resigned 9 Aug 2021)
- Lee Kwak Keh appointed as Chief Marketing Officer on 1 July 2020

REMUNERATION POLICY

The remuneration for Key Management Personnel is determined as follows:

- For the Executive Chairman, Chief Executive Officer, by the Nominations and Remuneration Committee and by the Board and with a view to attract, retain and develop appropriately skilled people. Remuneration is reviewed on an annual basis having regard to personal and corporate performance and relevant comparative information.
- The remuneration of non-executive directors may not exceed in aggregate in any financial period the amount fixed by the Company at the general meeting. The amount has not changed since the Company listed in 2005.
- For executives, the Nomination and Remuneration Committee reviews remuneration policies and practices and makes recommendations to the Board regarding their approval. Remuneration is reviewed on an annual basis having regard to personal and corporate performance and relevant comparative information.

RELATIONSHIP BETWEEN THE REMUNERATION POLICY AND COMPANY PERFORMANCE

The tables below set out summary information about the consolidated entity's earnings and movements in shareholder wealth for the five years to June 2021:

	30 June 2021 US$'000	30 June 2020 US$'000	30 June 2019 US$'000	30 June 2018 US$'000	30 June 2017 US$'000
Revenue from all sources	183,804	178,047	175,709	180,606	156,041
Net profit before tax	3,890	5,223	1,438	3,806	4,477
Net profit after tax	2,261	3,796	455	2,395	4,193
Share price at start of year	$0.10	$0.09	$0.10	$0.19	$0.15
Share price at end of year	$0.27	$0.10	$0.09	$0.10	$0.19
Total Dividend (unfranked)	$0.02	–	–	–	–
Basic earnings per share	3.05 cps	5.12 cps	0.61 cps	3.23 cps	5.66 cps
Diluted earnings per share	3.05 cps	5.12 cps	0.61 cps	3.23 cps	5.66 cps

GLG Corp Ltd employees may be entitled to receive a discretionary bonus, as set and agreed by senior management and / or the Nomination and Remuneration Committee. These bonuses are accrued prior to year-end based on the expected bonuses to be paid, however the amounts may not be finalized or paid until a future date that is not necessarily within 12 months of balance sheet date. As a result, there is a difference in timing of the accrual of the bonus and the timing of the payment of the bonus.

Each executive director of the Company has entered into an Executive Service Agreement with Ghim Li Global Pte Ltd, a major subsidiary of GLG. They are not remunerated separately for being a director or executive of the Company or other operating entities. Under their respective terms of engagement, all executives:

- commenced their terms as an executive of Ghim Li Global Pte Ltd for a 3-year term, and thereafter their engagement automatically continues from year to year, unless their Executive Service Agreement is terminated;
- are covenanted to not compete against GLG's operations for a period of 12 months after cessation of employment with GLG;
- agree that either party may terminate their Executive Service Agreement by giving 3 months written notice. In addition, Ghim Li Global Pte Ltd may without prior notice terminate their Service Agreements under certain conditions, for example, if the executive commits a serious breach of his or her obligations, or is guilty of grave misconduct in the discharge of his or her duties, or becomes bankrupt.

The service agreements contain otherwise standard terms, including with regard to each executive's duties, GLG owns any intellectual property created by its executives, confidentiality, entitlements to minor benefits in addition to their remuneration, and devoting substantially the whole of their time and attention during business hours to the discharge of their duties.

Each executive director receives a salary per month. They may also be entitled to an annual bonus determined by the Nomination and Remuneration Committee, in its absolute discretion.

Each of the key managers have entered into a service agreement with Ghim Li Global Pte Ltd, the general terms of which are not materially different to those of the executive directors described above.

Each key manager receives a salary per month, reviewed by the Chief Executive Officer annually with reference to the progress of GLG. Each may also be entitled to an annual bonus determined by the Chief Executive Officer, reviewed by the Nomination and Remuneration Committee, and approved by the Board taking into account overall management performance and the Company's profit for the year.

ELEMENTS OF KEY MANAGEMENT PERSONNEL REMUNERATION

Remuneration packages contain the following key elements:

(a) Short-term employment benefits – salaries/fees, bonuses; and

(b) Post-employment benefits

	Short term employment benefits				Post-employment benefits	Other long term employee benefits	Share based payments, options & rights	
	Salary & fees	Salary supplement	Non-monetary	Other	super - annuation			Total
2021	**US$**	**US$**	**US$**	**US$**	**US$**	**US$**	**US$**	**US$**
Directors								
Estina Ang Suan Hong [1]	538,656	96,453	–	–	5,676	–	–	640,785
Peter Tan [2]	36,723	–	–	–	–	–	–	36,723
Grant Hummel	30,848	–	–	–	–	–	–	30,848
Felicia Gan Peiling [1]	258,199	74,195	–	–	12,865	–	–	345,259
	864,426	**170,648**	**–**	**–**	**18,541**	**–**	**–**	**1,053,615**
Executives								
Lee Kwak Keh [3]	117,213	18,549	–	–	5,809	–	–	141,571
Victoria Yong [4]	166,048	11,129	–	–	10,973	–	–	188,150
Susan Yong	168,719	25,968	–	–	6,811	–	–	201,498
	451,980	**55,646**	**–**	**–**	**23,593**	**–**	**–**	**531,219**
Total	**1,319,406**	**226,294**	**–**	**–**	**42,134**	**–**	**–**	**1,584,834**

1. Estina Ang Suan Hong and Felicia Gan Peiling are both Directors and Executives of GLG Corp Ltd. Estina Ang Suan Hong acts as the Chief Executive Officer; Felicia Gan Peiling is the Chief Executive Officer (1 Jul 2021).

2. Peter Tan appointed as Independent Director on 15 October 2019.

3. Lee Kwak Keh appointed as Chief Marketing Office on 1 July 2020.

4. Victoria Yong as Chief Financial Officer and Head of IT & Human Resources (resigned 9 Aug 2021)

	Short term employment benefits				Post-employment benefits	Other long term	Share based payments,	
	Salary & fees	Salary supplement	Non-monetary	Other	super - annuation	employee benefits	options & rights	Total
2020	**US$**	**US$**	**US$**	**US$**	**US$**	**US$**	**US$**	**US$**
Directors								
Estina Ang Suan Hong [1]	520,579	–	–	–	6,494	–	–	527,073
Christopher Chong Meng Tak [3]	9,639	–	–	–	–	–	–	9,639
Peter Tan [2]	24,981	–	–	–	–	–	–	24,981
Grant Hummel	28,344	–	–	–	–	–	–	28,344
Felicia Gan Peiling [1]	185,754	–	–	–	8,865	–	–	194,619
	769,297	**–**	**–**	**–**	**15,359**	**–**	**–**	**784,656**
Executives								
Shawn Fung [4]	91,890	–	–	–	5,369	–	–	97,259
Victoria Yong [5]	78,507	–	–	–	9,551	–	–	88,058
Susan Yong	133,802	–	–	–	8,559	–	–	142,361
	304,199	**–**	**–**	**–**	**23,479**	**–**	**–**	**327,678**
Total	**1,073,496**	**–**	**–**	**–**	**38,838**	**–**	**–**	**1,112,334**

1. Estina Ang Suan Hong and Felicia Gan Peiling are both Directors and Executives of GLG Corp Ltd. Estina Ang Suan Hong acts as the Chief Executive Officer; Felicia Gan Peiling is the Deputy Chief Executive Officer.
2. Peter Tan appointed as Independent Director on 15 October 2019.
3. Christopher Chong Meng Tak resigned as Lead Independent Director on 1 October 2019.
4. Shawn Fung as Chief Financial Officer and Head of IT & Human Resources (resigned 31 January 2020)
5. Victoria Yong as Chief Financial Officer and Head of IT & Human Resources (appointed 24 February 2020)

The relative proportions of those elements of remuneration of key management personnel that are linked to performance:

	Fixed remuneration		Remuneration linked to performance	
Directors	**2021**	**2020**	**2021**	**2020**
Estina Ang Suan Hong	84.9%	100%	15.1%	–
Christopher Chong Meng Tak	–	100%	–	–
Peter Tan	100%	100%	100%	–
Grant Hummel	100%	100%	100%	-
Felicia Gan Peiling	78.5%	100%	21.5%	-
Executives				
Shawn Fung	–	100%	–	–
Lee Kwak Keh	86.9%	–	13.1%	–
Victoria Yong	94.1%	100%	5.9%	–
Susan Yong	87.1%	100%	12.9%	–

Note: Fixed remuneration consists of base pay plus other fixed allowances paid to the individual on a regular basis, whilst Performance-linked remuneration refers to variable bonus paid to the individual, dependent on company financial results and individual's performance.

SALARY SUPPLEMENT / BONUSES PAYMENT AS COMPENSATION FOR THE CURRENT FINANCIAL YEAR

Madam Estina Ang Suan Hong was granted a salary supplement on 28 January 2021 of US$96,453 (FY2020: US$Nil) during the financial year ended 30 June 2021. This amount was paid on 28 January 2021 for her stewardship as Chief Executive Officer for the business, as the company did not pay any variable bonus to her.

Ms Felicia Gan Peiling was granted a salary supplement on 28 January 2021 of US$74,195 (FY2020: US$Nil) during the financial year ended 30 June 2021. This amount was paid on 28 January 2021 for her contribution as Chief Marketing Officer including business development for the business, although the company did not pay any variable bonus to her.

Ms Victoria Yong was granted a salary supplement on 28 January 2021 of US$11,129 (FY2020: US$Nil) during the financial year ended 30 June 2021. The amount was paid on 28 January 2021 for his contribution as Chief Financial Officer & Head of HR and IT for the business, although the company did not pay any variable bonus to her.

Ms Susan Yong was granted a salary supplement on 28 January 2021 of US$25,968 (FY2020: US$Nil) during the financial year ended 30 June 2021. The amount was paid on 28 January 2021 for her contribution as Executive Vice President, Sales Operations and Global Sourcing for the business although the company did not pay any variable bonus to her.

Mr Lee Kwak Keh was granted a salary supplement on 28 January 2021 of US$18,549 (FY2020: US$Nil) during the financial year ended 30 June 2021. The amount was paid on 28 January 2021 for his contribution as Chief Merchandising Officer for the business although the company did not pay any variable bonus to him

LOANS TO KEY MANAGEMENT PERSONNEL

GLG has not provided any loans to key management personnel.

OTHER TRANSACTIONS WITH KEY MANAGEMENT PERSONNEL IN GLG

There have been no other transactions between GLG and key management personnel.

KEY MANAGEMENT PERSONNEL EQUITY HOLDINGS

Fully paid ordinary shares of GLG Corp Ltd

	Balance at 1 July No.	Granted as compensation No.	Net other change No.	Balance at resignation date No.	Balance at 30 June No.
2020					
Estina Ang Suan Hong (indirect holding through Ghim Li Group)	50,116,000	–	–	–	53,338,000
Felicia Gan Peiling	2,222,000	–	–	–	2,222,000
2020					
Estina Ang Suan Hong (indirect holding through Ghim Li Group)	50,116,000	–	–	–	50,116,000
Felicia Gan Peiling	2,222,000	–	–	–	2,222,000
Christopher Chong Meng Tak*	110,001	–	–	–	110,001

* Christopher Chong Meng Tak resigned on 1st October 2019

KEY TERMS OF EMPLOYMENT CONTRACT

A summary of the key term of employment are set out below for the financial year ended 30 June 2021:

Position	Key term of service agreements
Chief Executive Officer	▪ Base salary: US$538,656 (SG$726,000) excluding superannuation. The contract for remuneration is in Singapore Dollars. ▪ Term: no fixed term ▪ Base remuneration: Reviewed annually by the Nomination and Remuneration Committee. ▪ Bonus entitlements: Determined annually by the Nomination and Remuneration Committee. ▪ Termination notice period: 6 months' notice or without notice in the event of serious misconduct. ▪ Termination payment: in lieu of notice ▪ Restraint and confidentiality provisions.

Executive Director	▪ Base salary: US$258,199 (SG$348,000) excluding superannuation. The contract for remuneration is in Singapore Dollars. ▪ Term: no fixed term ▪ Base remuneration: Reviewed annually by the Nomination and Remuneration Committee. ▪ Bonus entitlements: Determined annually by the Nomination and Remuneration Committee. ▪ Termination notice period: 3 months' notice or without notice in the event of serious misconduct. ▪ Termination payment: in lieu of notice ▪ Restraint and confidentiality provisions.
Senior Management	▪ Base salary: refer to remuneration of directors and senior management for individual's salary ▪ Term: no fixed term ▪ Base remuneration: Reviewed annually by the Nomination and Remuneration Committee. ▪ Bonus entitlements: Determined annually by the Nomination and Remuneration Committee. ▪ Termination notice period: one month's notice or without notice in the event of serious misconduct. ▪ Termination payment: in lieu of notice ▪ Restraint and confidentiality provisions.

This concludes the Remuneration Report, which has been audited.

The Directors' report is signed in accordance with a resolution of the Directors made pursuant to s.298 (2) of the Corporations Act 2001.

On the behalf of the Director

Felicia Gan
CEO
Singapore, 24th September 2021

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Fax: +61 2 9240 9821
www.bdo.com.au

Level 11, 1 Margaret St
Sydney NSW 2000
Australia

DECLARATION OF INDEPENDENCE BY RYAN POLLETT TO THE DIRECTORS OF GLG CORP LTD

As lead auditor of GLG Corp Ltd for the year ended 30 June 2021, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
2. No contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of GLG Corp Ltd and the entities it controlled during the period.

Ryan Pollett

Ryan Pollett
Director

BDO Australia Ltd

Sydney

24 September 2021

BDO

Tel: +61 2 9251 4100
Fax: +61 2 9240 9821
www.bdo.com.au

Level 11, 1 Margaret St
Sydney NSW 2000
Australia

INDEPENDENT AUDITOR'S REPORT

To the members of GLG Corp Ltd

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of GLG Corp Ltd (the Company) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 30 June 2021, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies and the directors' declaration.

In our opinion the accompanying financial report of the Group, is in accordance with the *Corporations Act 2001*, including:

(i) Giving a true and fair view of the Group's financial position as at 30 June 2021 and of its financial performance for the year ended on that date; and

(ii) Complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the Group in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	*How the matter was addressed in our audit*
Valuation of GLIT receivables The valuation of the GLIT receivables, collectively the receivables from GLIT Holdings and receivables from outsourced manufacturing suppliers as disclosed in Note 11, is significant to our audit because as at 30 June 2021 the balance was $18,763,388 and it includes judgement in assumptions used in assessing the recoverability. The valuation process used by the Group to assess recoverability is judgemental and is based on assumptions, specifically those in relation to trust receipts and the overall working capital cycle of the group.	To determine whether the receivable was recoverable at the reporting date, our audit procedures included, amongst others, the following procedures: • Assessed managements' evaluation of the recoverability of the receivable. • Analysed turnover of the receivable balance in order to ascertain whether the recoverability of the receivable would occur within a reasonable timeframe as part of the overall working capital cycle of the Group.

Other information

The directors are responsible for the other information. The other information comprises the information in the Group's annual report for the year ended 30 June 2021, but does not include the financial report and the auditor's report thereon.

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (http://www.auasb.gov.au/Home.aspx) at: https://www.auasb.gov.au/admin/file/content102/c3/ar1_2020.pdf

This description forms part of our auditor's report.

Report on the Remuneration Report

Opinion on the Remuneration Report

We have audited the Remuneration Report included in pages 49 to 56 of the directors' report for the year ended 30 June 2021.

In our opinion, the Remuneration Report of GLG Corp Ltd, for the year ended 30 June 2021, complies with section 300A of the *Corporations Act 2001*.

Responsibilities

The directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

BDO Audit Pty Ltd

BDO
Ryan Pollett

Ryan Pollett
Director

Sydney, 24 September 2021

Directors' Declaration

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2021

The Directors declare that:

(a) in the Directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable;

(b) in the Directors' opinion, the attached financial statements are in compliance with International Financial Reporting Standards, as stated in note 2 to the financial statements;

(c) in the Directors' opinion, the attached financial statements and notes thereto are in accordance with the Corporations Act 2001, including compliance with Australian Accounting Standards and giving a true and fair view of the financial position and performance of the consolidated entity; and

(d) the Directors have been given the declarations required by s.295A of the Corporations Act 2001.

Signed in accordance with a resolution of the Directors made pursuant to s.295(5) of the Corporations Act 2001.

On the behalf of the Director

Felicia Gan
CEO
Singapore, 24th September 2021

Consolidated Statement of Profit or Loss and Other Comprehensive Income

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2021

	Note	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Revenue	5	183,804	178,047
Cost of sales		(150,712)	(138,892)
Gross profit		**33,092**	**39,155**
Other income	5	3,151	3,170
Distribution expenses		(9,083)	(6,739)
Administration expenses	6	(11,715)	(11,909)
Finance costs	7	(1,813)	(3,504)
Other expenses	8	(9,742)	(14,950)
Profit before income tax expense		**3,890**	**5,223**
Income tax expense	10(a)	(1,629)	(1,427)
Profit for the year		**2,261**	**3,796**
Other comprehensive income:			
Items that will not be reclassified subsequently to profit or loss:			
Revaluation surplus/(deficit), on land and building, net of tax	29	267	(1,438)
Other comprehensive income, net of tax		**267**	**(1,438)**
Total comprehensive income for the year		**2,528**	**2,358**
Earnings per share:			
From continuing operations:			
Basic (cents per share)	21	3.05	5.12
Diluted (cents per share)	21	3.05	5.12

Notes to the Financial Statements are included on pages 66 to 107

Consolidated Statement of Financial Position

AS AT 30 JUNE 2021

	Note	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Current assets			
Cash and cash equivalents	25(a)	22,280	7,614
Trade and other receivables	11	33,966	47,098
Inventory	13	34,338	26,352
Other assets	15	1,671	1,855
Total current assets		**92,255**	**82,919**
Non-current assets			
Other financial assets	12	8,871	6,871
Intangible assets	16	4,963	6,409
Right-of-use assets	27	12,746	14,694
Property, plant and equipment	14	32,296	33,123
Total non-current assets		**58,876**	**61,097**
Total assets		**151,131**	**144,016**
Current liabilities			
Trade and other payables	17	24,070	25,508
Borrowings	18	49,621	42,148
Lease liability	27	1,981	1,875
Current tax liabilities	10(b)	635	1,369
Total current liabilities		**76,307**	**70,900**
Non-current liabilities			
Borrowings	18	4,646	3,230
Lease liability	27	11,683	13,520
Deferred tax liabilities	10(c)	3,089	2,747
Total non-current liabilities		**19,418**	**19,497**
Total liabilities		**95,725**	**90,397**
Net assets		**55,406**	**53,619**
Equity			
Issued capital	19	10,322	10,322
Revaluation reserves	26	3,745	3,478
Merger reserves	26	(14,812)	(14,812)
Retained earnings	20	56,151	54,631
Total equity		**55,406**	**53,619**

Notes to the Financial Statements are included on pages 66 to 107

Consolidated Statement of Changes in Equity

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2021

	Issued Capital US$'000	Asset Revaluation Reserve US$'000	Merger Reserve US$'000	Retained Earnings US$'000	Total US$'000
Consolidated					
Balance at 1 July 2019	10,322	4,916	(14,812)	50,835	51,261
Profit for the year	–	–	–	3,796	3,796
Other comprehensive income for the year	–	(1,438)	–	–	(1,438)
Total comprehensive income for the year	**–**	**(1,438)**	**–**	**3,796**	**2,358**
Balance at 30 June 2020	**10,322**	**3,478**	**(14,812)**	**54,631**	**53,619**
Balance at 1 July 2020	10,322	3,478	(14,812)	54,631	53,619
Dividend declared	–	–	–	(741)	(741)
Profit for the year	–	–	–	2,261	2,261
Other comprehensive income for the year	–	267	–	–	267
Total comprehensive income for the year	**–**	**267**	**–**	**2,261**	**2,528**
Balance at 30 June 2021	**10,322**	**3,745**	**(14,812)**	**56,151**	**55,406**

Notes to the Financial Statements are included on pages 66 to 107

Consolidated Statement of Cash Flows

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2021

	Note	Consolidated 2021 US$'000	2020 US$'000
Cash flows from operating activities			
Receipts from customers		191,737	178,271
Receipts from insurance compensation		2,517	431
Payments to suppliers and employees		(167,195)	(171,127)
Net (payments to)/ proceeds from outsourced manufacturing suppliers		(3,395)	29,412
Interest income		20	3
Interest and other costs of finance paid		(885)	(2,415)
Interest paid on lease liabilities		(624)	(685)
Income tax paid		(2,106)	(642)
Net cash provided by operating activities	25(c)	**20,069**	**33,248**
Cash flows from investing activities			
Purchase of property, plant and equipment		(3,492)	(1,966)
Disposal of property, plant and equipment		21	10,682
Disposal of software		–	21
Purchase of software		–	(3)
Disposal of subsidiary		–	1,320
Net cash (used in)/ from investing activities		**(3,471)**	**10,054**
Cash flows from financing activities			
Net Proceeds from/ (Repayment of) borrowings		8,889	(25,202)
Repayments of lease liability		(1,908)	(1,717)
Repayments to Ghim Li Group		(8,177)	(10,415)
Repayment to key management personnel		–	(3,658)
Dividend paid		(736)	–
Net cash used in financing activities	25(d)	**(1,932)**	**(40,992)**
Net increase in cash and cash equivalents		**14,666**	**2,310**
Cash and cash equivalents at the beginning of the financial year		7,614	5,304
Cash and cash equivalents at the end of the financial year	25(a)	**22,280**	**7,614**

Notes to the Financial Statements are included on pages 66 to 107

Notes to the Financial Report

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2021

1. GENERAL INFORMATION

GLG Corp Ltd (the Company) is a public company listed on the Australian Securities Exchange (ASX: GLE), incorporated in Australia and operating in Asia.

GLG Corp Ltd.'s registered office and principal place of business are as follows:

Registered office
Suite 4201
Level 42 Australia Square
Sydney NSW 2000
Australia

Principal place of business
21 Jalan Mesin,
Singapore 368819

The entity's principal activities are the global supply of knitwear/apparel and supply chain management operations.

2. SIGNIFICANT ACCOUNTING POLICIES

Statement of compliance

The financial report is a general purpose financial report which has been prepared in accordance with the Corporations Act 2001, Accounting Standards and Interpretations, and complies with other requirements of the law. The financial report comprises the consolidated financial statements of GLG. For the purposes of preparing the consolidated financial statement, the company is a for-profit entity.

Accounting Standards include Australian Accounting Standards. Compliance with the Australian Accounting Standards ensures that the financial statements and notes of GLG comply with International Financial Reporting Standards ('IFRS').

The financial statements were authorised for issue by the Directors on 24th September 2021.

Basis of preparation

The consolidated financial statements have been prepared on the basis of historical cost, except for the revaluation of certain non-current assets and financial instruments. Cost is based on the fair values of the consideration given in exchange for assets. All amounts are presented in United States dollars, unless otherwise noted.

The consolidated entity satisfies the requirements of ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191 issued by the Australian Securities and Investments Commission in relation to rounding of amounts in the directors' report and the financial statements to the nearest thousand dollars. Amounts have been rounded off in the financial statements in accordance with that Legislative Instrument.

Fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Assets and liabilities measured at fair value are classified, into three levels, using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. Classifications are reviewed at each reporting date and transfers between levels are determined based on a reassessment of the lowest level of input that is significant to the fair value measurement.

For recurring and non-recurring fair value measurements, external valuers may be used when internal expertise is either not available or when the valuation is deemed to be significant. External valuers are selected based on market knowledge and reputation. Where there is a significant change in fair value of an asset or liability from one period to another, an analysis is undertaken, which includes a verification of the major inputs applied in the latest valuation and a comparison, where applicable, with external sources of data.

Fair value hierarchy

The following details the consolidated entity's assets and liabilities, measured or disclosed at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

Level 3: Unobservable inputs for the asset or liability

Assets and liabilities measured at fair value include:

- Freehold and leasehold land and buildings - Level 3 – refer to Note 14 for further details

- Contingent consideration - Level 3- refer to Note 17 for further details

There were no transfers between levels during the period.

Adoption of new and revised Accounting Standards

In the current year, the Company has adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (the AASB) that are relevant to its operations and effective for the current annual reporting period.

Standards and Interpretations adopted

Any new, revised, or amending accounting standards or interpretations that are not yet mandatory have not been early adopted.

(a) Basis of consolidation

The consolidated financial statements include the information and results of each subsidiary from the date on which the Company obtains control and until such time as the Company ceases to control such entity. Control is achieved when the company:

- has power over the investee;
- is exposed, or has the rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

Total comprehensive income of subsidiaries is attributed to the owners of the Company.

In preparing the consolidated financial statements, all intercompany balances and transactions, and unrealised profits arising within the consolidated entity are eliminated in full.

A list of subsidiaries appears in note 24 to the financial statements. Consistent accounting policies are employed in the preparation and presentation of the consolidated financial statements.

(b) Foreign currency

The individual financial statements of each GLG entity are presented in its functional currency being the currency of the primary economic environment in which the entity operates. For the purpose of the consolidated financial statements, the results and financial position of each entity are expressed in United States dollars, which is the functional currency of GLG Corp Ltd and the presentation currency for the consolidated financial statements. All subsidiaries of GLG Corp Ltd have functional currency of United States dollars.

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency are recorded at the rates of exchange prevailing on the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at the end of each reporting period.

Exchange differences are recognised in profit or loss in the period in which they arise except that:

(i) exchange differences which relate to assets under construction for future productive use, which are included in the cost of those assets where they are regarded as an adjustment to interest costs on foreign currency borrowings;

(ii) exchange differences on transactions entered into in order to hedge certain foreign currency risks, there are no hedging activities undertaken in the current year; and

(iii) exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned or likely to occur, which form part of the net investment in a foreign operation, and which are recognised in the foreign currency translation reserve and recognised in profit or loss on disposal of the net investment.

(c) Goods and services tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except:

(i) where the amount of GST incurred is not recoverable from the taxation authority, it is recognised as part of the cost of acquisition of an asset or as part of an item of expense; or

(ii) for receivables and payables which are recognised inclusive of GST.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables.

Cash flows are included in the cash flow statement on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified within operating cash flows.

(d) Financial assets

Financial assets are classified into the following specified categories: financial assets 'at fair value through profit or loss', financial assets at 'amortised cost'. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition.

Cash and cash equivalents, trade receivables, other assets and other financial assets are measured at amortised cost using the effective interest method less impairment.

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or, where appropriate, a shorter period.

Interest income is recognised on an effective interest rate basis for debt instruments other than those financial assets 'at fair value through profit or loss'.

The Company recognises an impairment gain or loss in profit or loss for the amount that the expected credit loss is updated to reflect these changes in credit risk. The carrying amount of financial assets including uncollectible trade receivables is reduced by the impairment loss through the use of an allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account.

The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If GLG neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, GLG recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If GLG retains substantially all the risks and rewards of ownership of a transferred financial asset, GLG continues to recognise the financial assets and also recognises collateralised borrowings for the proceeds received.

(e) Impairment of tangible and intangible assets

At the end of each reporting period, GLG reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, GLG estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest GLG of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

(f) Employee benefits

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave, long service leave, and sick leave when it is probable that settlement will be required and they are capable of being measured reliably.

Provisions made in respect of short term employee benefits are measured at their nominal values using the remuneration rate expected to apply at the time of settlement.

Provisions made in respect of long term employee benefits are measured as the present value of the estimated future cash outflows to be made by the consolidated entity in respect of services provided by employees up to reporting date.

<u>Defined contribution plans</u>

Contributions to defined contribution superannuation plans are expensed when employees have rendered service entitling them to the contributions.

(g) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, and it is probable that the Company will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

(h) *Financial instruments issued by the Company*

Trade and other payables and borrowings are initially measured at fair value, net of transaction costs.

Trade and other payables and borrowings are subsequently measured at amortised cost using the effective interest method.

(i) *Non-current assets or disposal groups classified as held for sale*

Non-current assets and assets of disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continued use. They are measured at the lower of their carrying amount and fair value less costs of disposal. For non-current assets or assets of disposal groups to be classified as held for sale, they must be available for immediate sale in their present condition and their sale must be highly probable.

An impairment loss is recognised for any initial or subsequent write down of the non-current assets and assets of disposal groups to fair value less costs of disposal. A gain is recognised for any subsequent increases in fair value less costs of disposal of a non-current assets and assets of disposal groups, but not in excess of any cumulative impairment loss previously recognised.

Non-current assets are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of assets held for sale continue to be recognised.

Non-current assets classified as held for sale and the assets of disposal groups classified as held for sale are presented separately on the facial of the statement of financial position, in current assets. The liabilities of disposal groups classified as held for sale are presented separately on the facial of the statement of financial position, in current liabilities.

3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of GLG's accounting policies, which are described in note 2, management is required to make judgments, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstance, the results of which form the basis of making the judgments. One such other factor considered in management's estimates and associated assumptions for the current year includes the Covid-19 pandemic. Due to the degree of uncertainty of the pandemic, the limited recent exposure of the economic and financial impacts and the limited amount of time between the emergence of the pandemic and the reporting date, management have found it necessary to incorporate this ongoing event into the key judgements and estimates made in the preparation of the financial statements in order to reflect the resulting increased estimation uncertainty. Actual results may differ from these estimates.

Impairment of receivables and impairment of goodwill are two key areas of estimates and judgements. Refer to Notes 11 and 16 for further details. The estimates and judgements involved in the revaluation of property plant and equipment and also in determining the lease terms and incremental borrowing rates are also key areas of estimates and judgements. Refer to Notes 14 and 27 for further details.

4. SEGMENT INFORMATION

Identification of reportable operating segments

The consolidated entity is organised into two operating segments: fabric and garments. These operating segments are based on the internal reports that are reviewed and used by the Board of Directors in assessing performance and in determining the allocation of resources. There is no aggregation of operating segments and management do not review information by geographic segment nor do they review segment assets or liabilities.

The directors' review EBIT (earnings before interest and tax). The accounting policies adopted for internal reporting to the directors are consistent with those adopted in the financial statements.

Revenues of US$54.5m (2020: US$45.7m), US$26.9m (2020: US$15.4m) and US$32.4m (2020: US$30.9m) derived from three single customers of the Company. Each of these separate revenues amount to more than 10% of the Company's revenues from external customers.

Types of products and services

The principal products and services of each of these operating segments are as follows:

Fabric the manufacture and wholesaling of fabric

Garments the manufacturing and wholesaling of garments and fabric mask

Intersegment transactions

Intersegment transactions were made at market rates. The garment retailing operating segment purchases fabric from the fabric manufacturing operating segment. Intersegment transactions are eliminated on consolidation.

Operating segment information

Consolidated – 30 June 2021	**Fabric US$'000**	**Garments US$'000**	**Intersegment eliminations US$'000**	**Total US$'000**
Revenue				
Sales to external customers	611	183,193	–	183,804
Intersegment sales	69,762	–	(69,762)	–
Total revenue	70,373	183,193	(69,762)	183,804
Interest received	1	19	–	20
Depreciation and amortisation	(2,382)	(3,540)	–	(5,922)
Stock written back	–	2,662	–	2,662
Impairment on goodwill	–	(841)	–	(841)
Impairment loss on receivables	43	(7,173)	1,004	(6,126)
Loss on written off property, plant and equipment	(1,459)	–	–	(1,459)
EBIT	**1,883**	**3,820**	**–**	**5,703**
Finance costs				(1,813)
Profit before income tax expense				3,890
Income tax expense				(1,629)
Profit after income tax expense				**2,261**

4. SEGMENT INFORMATION (cont'd)

Consolidated – 30 June 2020	Fabric US$'000	Garments US$'000	Intersegment eliminations US$'000	Total US$'000
Revenue				
Sales to external customers	1,478	176,569	–	178,047
Intersegment sales	51,478	33	(51,511)	–
Total revenue	52,956	176,602	(51,511)	178,047
Interest received	1	2	–	3
Depreciation	(2,205)	(3,529)	–	(5,734)
Impairment loss on receivables	–	(11,900)	–	(11,900)
EBIT	**6,655**	**2,072**	**–**	**8,727**
Finance costs				(3,504)
Profit before income tax expense				**5,223**
Income tax expense				(1,427)
Profit after income tax expense				**3,796**

Revenue attributable to external customers is disclosed below, based on the location of the external customer:

	Fabric 2021 US$'000	Fabric 2020 US$'000
Cambodia	–	482
India	430	202
Madagascar	11	–
Malaysia	134	125
Myanmar	–	599
Singapore	36	70
	611	**1,478**

	Garments 2021 US$'000	Garments 2020 US$'000
Canada	29,129	15,427
Europe	1,022	529
Japan	55	60
Singapore	21,162	44,813
USA	131,051	113,339
Cambodia	96	667
Vietnam	–	265
Others	678	1,469
	183,193	**176,569**

5. REVENUE

Revenue recognition

The consolidated entity recognises revenue as follows:

Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the consolidated entity is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the consolidated entity: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Variable consideration within the transaction price, if any, reflects concessions provided to the customer such as discounts, rebates and refunds, any potential bonuses receivable from the customer and any other contingent events. Such estimates are determined using either the 'expected value' or 'most likely amount' method. The measurement of variable consideration is subject to a constraining principle whereby revenue will only be recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved. Amounts received that are subject to the constraining principle are recognised as a refund liability.

Sale of goods

Revenue from the sale of goods is recognised when the goods are delivered to buyers' forwarders which is taken to be the point in time when the buyers have control of the goods and the cessation of all involvement in those goods.

Interest income

Interest income is recognised on a time proportionate basis that takes into account by applying the effective interest rate.

	Consolidated	
	2021 US$'000	**2020 US$'000**
Revenue from the sale of goods	183,804	178,047
Other income		
Sample income	25	39
Interest income	20	3
Insurance compensation	2,517	431
Payable written back	–	298
Debts recovered	74	–
Gain on disposal of subsidiary	–	1,320
Government grant	321	408
Other	194	671
Total other income	**3,151**	**3,170**
	186,955	**181,217**

5. REVENUE (cont'd)

Disaggregation of revenue

Revenue is disaggregated by the country in which the customer is located as this depicts how the nature, amount, timing and uncertainty of our revenue and cash flows are affected by economic factors. See further detail on revenue by location of external customer within Note 4.

6. ADMINISTRATION EXPENSES

	Consolidated	
	2021 US$'000	**2020 US$'000**
Employee compensation	7,298	7,718
Leased rental and equipment expenses	36	52
Management fees	628	713
Insurance	215	296
Couriers	427	363
Other administration expenses	3,111	2,767
	11,715	**11,909**

7. FINANCE COSTS

	Consolidated	
	2021 US$'000	**2020 US$'000**
Interest on loans	389	825
Interest on lease	624	685
Interest on obligations under finance leases	6	9
Bank charges	169	284
Total interest and bank charges	1,188	1,803
Line of credit charges	625	1,701
	1,813	**3,504**

8. OTHER EXPENSES

	Consolidated	
	2021 US$'000	2020 US$'000
Commitment fee	–	2,298
Legal and professional fee	16	36
Bad and doubtful debts	120	1,900
Bad debts from outsourced manufacturer (i)	5,974	10,000
Impairment on goodwill	841	–
Property, plant and machineries written off	1,459	–
Others	1,332	716
	9,742	**14,950**

(i) Management assessed the GLIT's (outsourced manufacturer) financial capacity and the integral supporting supplier relationship with the group and had determined that a write-off was needed based on the current and future relationship between GLIT entities and the group.

9. PROFIT FOR THE YEAR BEFORE INCOME TAX EXPENSE

Profit for the year has been arrived at after (crediting)/charging the following gains and losses:

	Consolidated	
	2021 US$'000	2020 US$'000
Loss on written off property, plant and equipment	1,459	35
Impairment on goodwill	841	–
(Written back)/ Impairment on inventory	(2,662)	2,890
Net foreign exchange loss/ (gain)	43	(358)
Depreciation of non-current assets	3,191	3,233
Amortisation of intangible assets	605	502
Amortisation of right-of-use assets	2,126	1,999
Lease rental expenses:		
Minimum lease payments	100	134
Employee benefit expense:		
Salaries, wages, and bonuses	26,011	25,253
Post-employment benefits:		
Defined contribution plans	646	982
Total employee benefit expenses	26,657	26,235

10. INCOME TAXES

Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of the taxable profit or tax loss for the period. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by reporting date. Current tax for current and prior periods is recognised as a liability (or asset) to the extent that it is unpaid (or refundable).

Deferred tax is recognised on temporary differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax base of those items. In principle, deferred tax liabilities are recognised for all taxable temporary differences. However, deferred tax liabilities are not recognised if the temporary differences giving rise to them arise from the initial recognition of assets and liabilities (other than as a result of a business combination) which affects neither taxable income nor accounting profit. Furthermore, a deferred tax liability is not recognised in relation to taxable temporary differences arising from goodwill.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, branches and interest in joint ventures except where the consolidated entity is able to control the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax liabilities are measured at the tax rates that are expected to apply to the period(s) when the asset and liability giving rise to them are realised or settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by reporting date. The measurement of deferred tax liabilities reflects the tax consequences that would follow from the manner in which the consolidated entity expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the Company/consolidated entity intends to settle its current tax assets and liabilities on a net basis.

There were no franking credits for 2020 nor 2021.

Current and deferred tax for the period

Current and deferred tax is recognised as an expense or income in the Consolidated Statement of profit or loss and other comprehensive income, except when it relates to items credited or debited directly to equity, in which case the deferred tax is also recognised directly in equity, in which case the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where the current or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

10. INCOME TAXES (cont'd)

(a) Income tax recognised in profit or loss

	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Tax expense comprises:		
Current tax expense in respect of the current year	1,312	1,641
Deferred tax expense in respect of the current year	(105)	534
(Under)/ over provision of deferred tax in prior financial year	366	(695)
Adjustments recognized in the current year in relation to prior years	56	(53)
Total tax expense	**1,629**	**1,427**

The prima facie income tax expense on pre-tax accounting profit from operations reconciles to the income tax expense in the financial statements as follows:

	2021	2020
Profit from operations	3,890	5,223
Income tax expense calculated at 30%	1,167	1,567
Effect of expenses that are not deductible in determining taxable profit	1,834	2,810
Effect of tax allowance	(740)	(117)
Effect of tax losses not recognised	(105)	524
Effects of different tax rates of subsidiaries operating in other jurisdictions [a]	(668)	209
Utilisation of deferred tax assets not recognised previously	(394)	(2,843)
Under/ (over) provision of deferred tax in prior financial year	366	(695)
	1,460	**1,455**
Other	113	34
	1,573	**1,489**
Adjustments recognised in the current year in relation to the current tax of prior years	56	(62)
Income tax expense recognised in profit	**1,629**	**1,427**

(a) The tax rate used in the above reconciliation is the corporate tax rate of 30% payable by Australian corporate entities on taxable profits under Australian tax law. There has been no change in the corporate tax rate when compared with the previous reporting period. However, for the purposes of tax reconciliation, certain subsidiaries were operating in Singapore, Malaysia and Hong Kong, in which these entities are taxed at the respective local tax rates.

Unrecognised deferred tax assets in relation to tax losses at year end amounted to approximately $1,216,000.

10. INCOME TAXES (cont'd)

(b) Current tax liabilities

	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Current tax liabilities		
Income tax payable attributable to entities in the consolidated GLG	635	1,369
	635	**1,369**

(c) Deferred tax balances

Deferred tax liabilities arise from the following:

2021	Opening balance US$'000	Charged to income US$'000	Charged to Equity US$'000	Acquisitions /disposals US$'000	Exchange differences US$'000	Changes in tax rate US$'000	Closing balance US$'000
Temporary differences							
Property, plant and equipment	2,747	257	85	–	–	–	3,089
	2,747	257	85	–	–	–	3,089
Unused tax loses and other credits:							
Nil	–	–	–	–	–	–	–
	–	–	–	–	–	–	–
	2,747	**257**	**85**	**–**	**–**	**–**	**3,089**

Presented in the statement of financial position as follows:

Deferred tax liability **3,089**

2020	Opening balance US$'000	Charged to income US$'000	Charged to Equity US$'000	Acquisitions /disposals US$'000	Exchange differences US$'000	Changes in tax rate US$'000	Closing balance US$'000
Temporary differences							
Property, plant and equipment	1,807	(157)	1,097	–	–	–	2,747
	1,807	(157)	1,097	–	–	–	2,747
Unused tax loses and other credits:							
Nil	–	–	–	–	–	–	–
	–	–	–	–	–	–	–
	1,807	**(157)**	**1,097**	**–**	**–**	**–**	**2,747**

Presented in the statement of financial position as follows:

Deferred tax liability **2,747**

11. TRADE AND OTHER RECEIVABLES

	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Trade receivables		
Trade customers	13,330	22,235
GLIT Holdings	5,056	6,406
Outsourced manufacturing suppliers	14,163	18,407
Allowance for expected credit losses	–	(43)
Trade receivables	**32,549**	**47,005**
Other receivables		
Other receivables	1,415	1,564
Goods and services tax recoverable	457	–
Other receivables	**1,872**	**1,564**
Less:		
Payable to outsourced manufacturing suppliers	(455)	(450)
Payable to GLIT Holdings	–	(1,021)
	33,966	**47,098**

The average credit period on sales of goods and rendering of services is 75 days. No interest is charged on the trade receivables outstanding balance.

Before accepting any new customers, GLG uses an external scoring system to assess the potential customer's credit quality and defines credit limits by customers. Limits and scoring attributed to customers are reviewed twice a year. 99.6% of the trade receivables that are neither past due nor impaired have the best credit scoring attributable under the external credit scoring system used by GLG.

Included in GLG's trade receivable balance are debtors with a carrying amount of US$0.05m (2020: US$1.7m) which are past due at the reporting date. There has been no significant change in credit quality and all amounts are considered recoverable. GLG does not hold any collateral over these balances.

11. TRADE AND OTHER RECEIVABLES (cont'd)

	Consolidated	
	2021 US$'000	2020 US$'000
Age of receivables past due, but not impaired		
30 – 60 days	36	985
60 – 90 days	2	322
90 – 120 days	–	100
More than 120 days	11	257
Total	49	1,664
Movement in the allowance for expected credit loss		
Balance at the beginning of the year	43	–
Charge to profit or loss	(43)	43
Allowance written off during the year	–	–
Balance at the end of the year	–	43

In determining the recoverability of trade receivables, GLG considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the reporting date. Credit risk is concentrated with a few significant counterparties.

Allowance for expected credit losses of receivables – estimates and judgements

GLG assesses impairment at the end of each reporting period by evaluating the conditions and events specific to GLG that may be indicative of impairment triggers.

GLIT Holdings Pte Ltd (GLIT) and its operating subsidiaries provide outsourced manufacturing services to GLG Corp. GLG Corp provides working capital and fabric to GLIT as part of the arrangement. When fabric is acquired by GLIT, GLG Corp issues a letter of credit on their behalf. In order to maximize the discounts available, GLG Corp converts for GLIT the letter of credit it has issued into a Trust Receipt. The Bank will immediately pay the fabric supplier. Once GLIT invoices GLG Corp, a trade payable is recorded. GLG Corp has a legally enforceable right to offset the amount owed by GLIT and settle the balance, if any, with GLIT on a net basis. The offset takes place between 90 days to 120 days depending on the date of maturity of the Trust Receipt.

GLIT Holdings Pte Ltd and its subsidiaries that provide subcontracted manufacturing operations were disposed of by the Ghim Li Group in 2005 as part of a management buy out. GLIT continue to operate as GLG's outsourced manufacturing partner.

The GLIT Receivables (collectively the receivables from GLIT Holdings and receivables from outsourced manufacturing suppliers) carrying value of $18.8m is estimated to be recoverable on the basis that GLIT continues to operate as our outsourced manufacturing partner dedicated to serve the day-to-day needs of GLG Corp. It is assumed that GLIT has sufficient resources, financial and otherwise to support the order fulfilment processes in the factories, with guidance and loadings from GLG Corp. The valuation of GLIT receivable is evaluated to be recoverable based on the assumption on the accessibility of trust receipts available for offset and the amount of available collateral in place, the turnover of the balance as part of the overall working capital cycle of the group and, if necessary, payables or other assets made available to offset or guarantee the balance.

11. TRADE AND OTHER RECEIVABLES (cont'd)

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The overall severity and duration of the Covid-19 pandemic is unknown at the reporting date. In determining the ELC provision, forward looking macro-economic information and assumptions relating to the pandemic and other economic indicators have been considered. Both forward looking information and analysis based on the Group's historical loss experience have been used to determine the ECL provision.

12. OTHER FINANCIAL ASSETS

	Consolidated	
	2021 US$'000	2020 US$'000
Non-current		
Security deposit	7,000	5,000
Office rental deposit [i]	1,871	1,871
	8,871	**6,871**
Disclosed in the financial statements as:		
Total Non-current other financial assets	8,871	6,871

(i) US$1.9m of rental deposit paid for the 10 years lease rental from Ghim Li Group Pte Ltd (FY2020: US$1.9m).

13. INVENTORY

Inventories are valued at the lower of cost and net realisable value. Costs, including an appropriate portion of fixed and variable overhead expenses, are assigned to inventory on hand by the method most appropriate to each particular class of inventory, valued on a first in first out basis. Net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

	Consolidated	
	2021 US$'000	2020 US$'000
Raw materials	14,344	8,042
Work in progress	10,533	10,936
Goods in transit	5,687	2,124
Consumables	12	4
Stock lot	746	1,209
Finished goods	3,016	6,927
Provision of obsolescence stock	–	(2,890)
Total	**34,338**	**26,352**

14. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment held for use in the production or supply of goods or services, or for administrative purposes, are carried in the Statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Assets are pledged as security – refer further to Note 18.

Land and buildings are initially recognized at cost. Freehold land is subsequently carried at the revalued amount less accumulated impairment losses. Buildings and leasehold land are subsequently carried at the revalued amounts less accumulated depreciation and accumulated impairment losses.

Depreciation is provided on property, plant and equipment, including freehold buildings. Depreciation is calculated on a straight line basis so as to write off the net cost or other revalued amount of each asset over its expected useful life to its estimated residual value. Leasehold improvements are depreciated over the period of the lease or estimated useful life, whichever is the shorter, using the straight line method. The lease period is for 60 years, ending 2050. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period. The following estimated useful lives are used in the calculation of depreciation:

Building on freehold land	50 years
Leasehold properties	Over term of lease
Plant and machinery	10 years
Furniture, fittings and office equipment	3-10 years
Motor vehicles	5-10 years

Assets and liabilities measured at fair value include:

- Freehold and leasehold land and buildings - Level 3
- Freehold and leasehold land and buildings of the Company were revalued on 30 June 2021 by One Asia Property Consultants (KL) Sdn. Bhd, an external, independent and registered valuer. The comparison method was adopted in arriving at the market value of the freehold and leasehold land and buildings. In estimating the fair value of the properties, the highest and best use of the properties is their current use. There has been no change to the valuation technique as compared with previous financial year and revaluations are done on an annual basis.

  Freehold and leasehold land and buildings at valuation are categorised as Level 3 fair value, which has been generally derived using the sales comparison approach. Sales price of comparable properties in close proximity are adjusted for differences in key attributes such as property size. The most significant input to this valuation approach is price per square foot of comparable properties.

Description	Valuation Approach	Unobservable inputs	Range of inputs	Weighted average	Relationship of unobservable inputs to fair value
Leasehold Property	Sales comparison	Price per square foot	RM27-65 per square foot for land RM30-100 per square foot for building RM = Malaysian Ringgit currency	RM28 per square foot for land RM75 per square foot for building	The higher the price per square foot the higher the fair value
Freehold property	Sales comparison	Price per square foot	RM37 to 61 per square foot for land RM40 to 100 per square foot for building RM = Malaysian Ringgit currency	RM50 per square foot for land RM73 per square foot for building	The higher the price per square foot, the higher the fair value

14. PROPERTY, PLANT AND EQUIPMENT (cont'd)

Valuation of land and buildings – estimates and judgements

GLG has determined that the revaluation model is more appropriate for reflecting the value of their land and buildings.

	Consolidated	
	2021 US$'000	2020 US$'000
Land and Buildings		
Freehold		
Land at independent valuation	2,849	2,849
Building at independent valuation	2,477	2,477
Total land and building	5,326	5,326
Carrying amount of all freehold land had it been carried under the cost model	4,353	4,353
Leasehold		
Land at independent valuation	4,121	3,971
Building at independent valuation	5,575	5,373
Total land and building	9,696	9,344
Carrying amount of all leasehold had it been carried under the cost model	4,744	4,795
Plant and Equipment		
Plant and equipment:		
At cost	32,952	34,605
Accumulated depreciation	(18,606)	(16,902)
	14,346	17,703
Plant and equipment with net carrying amount were acquired under finance leases:		
At cost	327	242
Accumulated depreciation	(166)	(94)
	161	148
Plant and equipment with net carrying amount were acquired under bank borrowings:		
At cost	3,890	616
Accumulated depreciation	(1,123)	(14)
	2,767	602
Total plant and equipment	17,274	18,453
Total property, plant and equipment	**32,296**	**33,123**

14. PROPERTY, PLANT AND EQUIPMENT (cont'd)

	Consolidated							
	At Valuation			At Cost				
Cost	**Freehold land and buildings US$'000**	**Leasehold land and buildings US$'000**	**Sub-total US$'000**	**Plant and machinery US$'000**	**Renovation US$'000**	**Other assets US$'000**	**Motor vehicles US$'000**	**Total US$'000**
Balance as at 1 July 2019	**5,326**	**9,684**	**15,010**	**25,224**	**4,075**	**3,607**	**672**	**48,588**
Additions	–	–	–	1,574	191	193	30	1,988
Disposals	–	–	–	(70)	(32)	–	–	(102)
Revaluation deficit	–	(341)	(341)	–	–	–	–	(341)
Balance as at 30 June 2020	**5,326**	**9,343**	**14,669**	**26,728**	**4,234**	**3,800**	**702**	**50,133**
Additions	–	–	–	3,290	113	63	26	3,492
Disposals	–	–	–	(1,778)	–	(1)	(8)	(1,787)
Revaluation surplus	–	352	352	–	–	–	–	352
Balance as at 30 June 2021	**5,326**	**9,695**	**15,021**	**28,240**	**4,347**	**3,862**	**720**	**52,190**
Accumulated depreciation								
Balance as at 1 July 2019	**–**	**–**	**–**	**7,758**	**2,910**	**2,716**	**440**	**13,824**
Depreciation expense	–	–	–	2,494	400	262	77	3,233
Depreciation on disposals	–	–	–	(34)	(13)	–	–	(47)
Balance as at 30 June 2020	**–**	**–**	**–**	**10,218**	**3,297**	**2,978**	**517**	**17,010**
Depreciation expense	–	–	–	2,568	325	226	72	3,191
Depreciation on disposals	–	–	–	(298)	–	(1)	(8)	(307)
Balance as at 30 June 2021	**–**	**–**	**–**	**12,488**	**3,622**	**3,203**	**581**	**19,894**
Net book value								
As at 30 June 2020	**5,326**	**9,343**	**14,669**	**16,510**	**937**	**822**	**185**	**33,123**
As at 30 June 2021	**5,326**	**9,695**	**15,021**	**15,752**	**725**	**659**	**139**	**32,296**

Other assets comprise of computers, furniture and fittings, hostel and office equipment.

15.OTHER ASSETS

	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Current		
Prepayments	1,671	1,855

16. INTANGIBLE ASSETS

Cost	Software US$'000	Goodwill US$'000	Trademark & customers network US$'000	Others US$'000	Total US$'000
Balance as at 1 July 2019	**2,150**	**1,841**	**2,518**	**407**	**6,916**
Additions	3	–	–	–	3
Balance as at 30 June 2020	2,153	1,841	2,518	407	6,919
Additions	–	–	–	–	–
Balance as at 30 June 2021	**2,153**	**1,841**	**2,518**	**407**	**6,919**
Accumulated Depreciation					
Balance as at 1 July 2019	**8**	**–**	**–**	**–**	**8**
Amortisation	114	–	252	136	502
Classified as held for sale	122	–	252	136	510
Balance as at 30 June 2020	**122**	**–**	**252**	**136**	**510**
Amortisation	217		252	136	605
Impairment	–	841	–	–	841
Balance as at 30 June 2021	**339**	**841**	**504**	**272**	**1,956**
Net book value					
As at 30 June 2020	**2,031**	**1,841**	**2,266**	**271**	**6,409**
As at 30 June 2021	**1,814**	**1,000**	**2,014**	**135**	**4,963**

16. INTANGIBLE ASSETS (cont'd)

Software

Computer software is stated as intangible assets in the statement of financial position and amortised on the straight line method over 3 -10 years.

Goodwill – recognition and measurement

All business combinations are accounted for by applying the acquisition method. Goodwill represent the difference between the cost of the acquisition and the fair value of the net identifiable assets acquired and has an indefinite useful life. After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is assessed as part of the Ghim Li Fashion (M) Sdn Bhd CGU. Goodwill is not amortised but is subject to impairment testing on an annual basis or whenever there is an indication of impairment.

Trademark and customers network

Trademark and customers network are stated as intangible assets in the statement of financial position and amortised on the straight-line method over 10 years.

Goodwill – estimates and judgements

GLG assesses impairment at the end of each reporting period by evaluating the conditions and events specific to GLG that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions within the CGU. The value in use is based on the cash flow projections for a period of three years. The cash flow projections are based on the FY2022 budget that has been approved by the board with estimated increase in sales of 24% for FY2022, growth rate of 5% for FY2023 and FY2024 with a terminal growth rate of 2%. As part of the annual impairment test for goodwill, management assesses the reasonableness of growth rate assumptions by reviewing historical cash flow projections and future growth objectives.

The pre-tax discount rate applied to these cash flow projections is 5.5%. The discount rate has been determined using the weighted average cost of capital which incorporates both the cost of debt and the cost of capital. The tax rate applied in the valuation model is based on the corporate tax rate in Malaysia of 24%.

Management have incorporated the impact of the ongoing Covid-19 pandemic into the assumptions used in its forecast. Assumptions used in impairment testing reflect management's view and best estimate of the likely scenario based on current available information.

During the year, the amount of $841,000 was recognised as impairment loss in relation to goodwill based on the impairment analysis which factored in the effects of the Covid-19 to determine the impairment for the year ended 30 June 2021.

Management believes that no reasonably possible change in any of the above key assumptions would cause the carrying value of the cash generating unit to materially exceed its recoverable amount.

17. TRADE AND OTHER PAYABLES

	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Trade payables [(i)]	13,983	8,153
Other payables	3,394	3,645
Ghim Li Group [(ii)]	2,251	17,908
Accruals – employee remuneration	2,042	2,469
Accruals – late shipment claim [(iii)]	1,582	–
Accruals – audit fee	87	104
Accruals – TR interest	109	116
Accruals – others	622	593
	24,070	**32,988**
Less:		
Receivables from Ghim Li Group (ii)	–	(7,480)
	24,070	**25,508**

(i) The average credit period on purchases of certain goods is 4 months. No interest is charged on the outstanding balance of trade payables. GLG has financial risk management policies in place to ensure that all payables are paid within the credit time frame.

(ii) The 30 June 2020 payable due to Ghim Li Group (majority shareholder of GLG) represents the outstanding amount of contingent consideration of US$13.3m owed by GLG for the purchase consideration payable for the acquisition of Maxim entities in December 2016. This balance was fully settled during the period ended 31 December 2020. The current payable due to Ghim Li Group from Ghim Li Global of US$5.4m. The receivables of US$3.2m from Maxim SG to Ghim Li Group as at 30 June 2021.

(iii) Malaysia and Cambodia government took the necessary tight control due to Covid-19 pandemic and locked down the non-essential businesses. These restrictions had resulted in delayed shipments to buyers and there are potential claims from those buyers for those late deliveries.

18. BORROWINGS

	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Secured – at amortised cost		
Current		
Trust receipts (Gross) (i)	47,710	35,641
Bills payable (Gross)	–	145
Finance lease liabilities	47	39
Bank loan	620	4,938
Term loan	1,244	1,385
Total	**49,621**	**42,148**
Non-current		
Finance lease liabilities	91	93
Bank loan	3,099	350
Term loan	1,456	2,787
	4,646	**3,230**
Disclosed in the financial statements as:		
Current borrowings	49,621	42,148
Non-current borrowings	4,646	3,230
	54,267	**45,378**

Summary of borrowing arrangements:

(i) Secured by a negative pledge over all assets of Ghim Li Global Pte Ltd, some of which are also secured by a corporate guarantee from Ghim Li Group Pte Ltd. Refer to Terms & Conditions of Borrowing Balance for details.

Banking relationship: GLG uses bank facilities to support the working capital requirement of its operations. Presently, the bank facilities provided to GLG are uncommitted short term trade financing facilities which are renewable annually by the banks and long term financing facilities.

At 30 June 2021 GLG Corp Ltd had short term financing facilities available of US$142.8m, long-term financing facilities available of US$6.1m and foreign exchange available of US$18.6m. (Short term: US$60.4m was used and US$82.4m was unused. Long-term: US$2.7m was used and US$3.4m was unused. Foreign exchange of US$3.1m was used and US$15.5m was unused). Compared with US$129.1m of short term financing facilities, long-term financing facilities available of US$5.7m and foreign exchange available of US$12.1m. (Short term: US$44.1m was used and US$85.0m was unused. Long-term: US$4.2m was used and US$1.5m was unused. Foreign exchange of US$12.1m was unused). GLG believe that it will continue to have the strong support from main bankers for its working capital and capital expenditure requirements.

The facilities used are inclusive of the contingent liabilities as disclosed in note 22.

Borrowing costs

All borrowing costs are recognised in profit or loss in the period in which they are incurred.

18. BORROWINGS (cont'd)

Terms & Conditions of Borrowing Balances:

1) Trust Receipts are denominated in USD bear weighted average effective interest rate of 1.91% (2020: 3.51%) per annum for a tenure of 4 months. $8.2m of these are also secured by corporate guarantee from major shareholder, Ghim Li Group. Trust receipts are a discount form of supplier credit. In commercial terms, they are accounts payable.

2) Term Loan relates to purchase of property, plant and machinery of the Company's subsidiaries and are secured by a negative pledge of the assets of the Company. The loan repayment period varies from 8 to 10 years for property and 5 to 6 years for plant and machinery. The weighted average effective interest rate for such loans is 4.27% per annum (2020: 4.76% per annum).

3) Bills Payable are amounts received from banks for discounting sales invoices billed to customers, with weighted average effective interest rate of 1.33% (2020: 3.51%) per annum.

The weighted average effective interest rates for bank overdrafts, bills payable and trust receipts at the balance date were as follows:

	2021	2020
Bank loans	2.88% p.a.	4.45% p.a.
Term loan	4.27% p.a.	4.76% p.a.
Trust receipts / Bill payable	1.33%-1.91% p.a.	3.51% p.a.
Finance lease liabilities	5.05% p.a.	5.53% p.a.

19. ISSUED CAPITAL

	Consolidated	
	2021 US$'000	2020 US$'000
74,100,000 (2020: 74,100,000) fully paid ordinary shares	**10,322**	**10,322**

Ordinary shares:

- Each ordinary share is entitled to one vote when a poll is called; otherwise each member present at a meeting or by proxy has one vote on a show of hands.

- Ordinary shares are classified as equity and entitle the holder to participate in dividends and the proceeds on the winding up of GLG in proportion to the number of and amounts paid on the shares held. The fully paid ordinary shares have no par value and GLG does not have a limited amount of authorised capital.

	Consolidated			
	No. '000	2021 US$'000	No. '000	2020 US$'000
Fully paid ordinary shares				
Balance at beginning of financial year	74,100	10,322	74,100	10,322
Balance at end of financial year	**74,100**	**10,322**	**74,100**	**10,322**

20. RETAINED EARNINGS

	Consolidated	
	2021 US$'000	**2020 US$'000**
Balance at beginning of financial year	54,631	50,835
Dividend declared	(741)	–
Net profit attributable to members of the parent entity	2,261	3,796
Balance at end of financial year	**56,151**	**54,631**

21. EARNINGS PER SHARE

	Consolidated	
	2021 Cents per share	**2020 Cents per share**
Basic earnings per share:		
Total basic earnings per share	3.05	5.12
Diluted earnings per share:		
Total diluted earnings per share	3.05	5.12

Basic earnings per share

The earnings and weighted average number of ordinary shares used in the calculation of basic earnings per share are as follows:

	Consolidated	
	2021 US$'000	**2020 US$'000**
Net profit	2,261	3,796
Earnings used in the calculation of basic EPS	2,261	3,796

	Consolidated	
	2021 No.'000	**2020 No.'000**
Weighted average number of ordinary shares for the purposes of basic earnings per share	74,100	74,100

21. EARNINGS PER SHARE (cont'd)

Diluted earnings per share
The earnings used in the calculation of diluted earnings per share is as follows:

	Consolidated	
	2021 US$'000	2020 US$'000
Net profit	2,261	3,796
Earnings used in the calculation of diluted EPS	2,261	3,796

	Consolidated	
	2021 No.'000	2020 No.'000
Weighted average number of ordinary shares used in the calculation of basic EPS	74,100	74,100

Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to the owners, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the financial year.

Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares and the weighted average number of shares assumed to have been issued for no consideration in relation to dilutive potential ordinary shares.

22. CONTINGENT LIABILITIES

	Consolidated	
	2021 US$'000	2020 US$'000
Guarantees arising from Letters of Credit in force (i)	8,161	2,066
Total	**8,161**	**2,066**

(i) A number of contingent liabilities has arisen as a result of GLG's letter of credit issued by banks for purchase of goods.

23. FINANCE LEASES

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee.

GLG as lessee

Assets held under finance leases are initially recognised at their fair value or, if lower, at amounts equal to the present value of the minimum lease payments, each determined at the inception of the lease. The corresponding liability to the lessor is included in the Statement of Financial Position as a finance lease obligation. Lease payments are apportioned between finance charges and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly against income.

Finance leased assets are amortised on a straight line basis over the estimated useful life of the asset.

Finance lease liabilities

Leasing arrangement

GLG leases motor vehicles and office equipment under finance leases expiring from one to five years. All the leases involve lease payments of a fixed base amount. No contingent rentals were paid during the year (2020: nil)

	Minimum future lease payments Consolidated		**Present value of minimum future lease payments Consolidated**	
	2021 US$'000	**2020 US$'000**	**2021 US$'000**	**2020 US$'000**
No later than 1 year	45	48	47	39
Later than 1 year and not later than 5 years	105	99	91	93
More than 5 years	–	–	–	–
Minimum future lease payments*	150	147	138	132
Less future finance charges	(12)	(15)	–	–
Present value of minimum lease payments	**138**	**132**	**138**	**132**
Included in the financial statements as (note 18)				
Current borrowings			47	39
Non-current borrowings			91	93
			138	**132**

* Minimum future lease payments include the aggregate of all lease payments and any guaranteed residual.

24. SUBSIDIARIES

Name of subsidiary	Country of incorporation	Ownership interest 2021 %	Ownership interest 2020 %
Ghim Li Global Pte Ltd	Singapore	100	100
Ghim Li Global International Ltd	Hong Kong	100	100
Escala Fashion Pte. Ltd.	Singapore	100	100
Ghim Li International (S) Pte Ltd	Singapore	100	100
G&G International Pte Ltd	Singapore	100	100
AES (USA) Inc	USA	100	100
G&G Fashion (Vietnam) Co., Ltd. *	Vietnam	–	–
Maxim Textile Technology Sdn Bhd	Malaysia	100	100
Maxim Textile Technology Pte Ltd	Singapore	100	100
Ghim Li Fashion (M) Sdn Bhd	Malaysia	100	100
GG Fashion (Cambodia) Co., Ltd	Cambodia	100	100

* Disposal during the financial year ended 30 June 2020.

25. NOTES TO THE CASH FLOW STATEMENT

Cash comprise cash on hand and demand deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash, which are subject to an insignificant risk of changes in value and have a maturity of three months or less at the date of acquisition.

Bank overdrafts are shown within borrowings in current liabilities in the Statement of financial position.

(a) Reconciliation of cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents includes cash on hand and in banks and investments in money market instruments, net of outstanding bank overdrafts. Cash and cash equivalents at the end of the financial year as shown in the cash flow statement is reconciled to the related items in the Statement of financial position as follows:

	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Cash and cash equivalents	22,280	7,614
	22,280	**7,614**

25. NOTES TO THE CASH FLOW STATEMENT (cont'd)

(b) Financing facilities

Secured bank loan facilities with various maturity dates and which may be extended by mutual agreement:

	Consolidated 2021 US$'000	Consolidated 2020 US$'000
• amount used	66,210	48,267
• amount unused	101,263	98,603
	167,473	**146,870**

(c) Reconciliation of profit for the year to net cash flows from operating activities

	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Profit for the year	2,261	3,796
Depreciation of property, plant and equipment	3,191	3,233
Amortisation of intangible assets	605	502
Amortisation of right on use assets	2,126	1,999
Bad and doubtful debts	6,126	11,943
(Written back)/ Impairment on inventories	(2,662)	2,890
Impairment on goodwill	841	–
Loss on written off non-current assets	1,459	35
Gain on disposal of subsidiary	–	(1,320)
Changes in net assets and liabilities, net of effects from acquisition and disposal of businesses:		
(Increase)/decrease in assets:		
Inventories	(5,325)	(8,486)
Trade and other receivables	8,402	(1,193)
Other assets	183	(1,012)
Outsource to manufacturing suppliers	(3,395)	29,412
Increase/(decrease) in liabilities:		
Trade and other payables	6,734	(9,336)
Current tax	(734)	942
Deferred tax	257	(157)
Net cash provided by operating activities	**20,069**	**33,248**

25. NOTES TO THE CASH FLOW STATEMENT (cont'd)

(d) Changes in liabilities arising from financing activities

	1 July 2020 US$'000	Cashflows US$'000	Non-cash items US$'000	30 June 2021 US$'000
Repayment of borrowings	45,378	8,889	–	54,267
Repayment of lease liability	15,395	(1,908)	177	13,664
Repayment of related entity borrowings	10,428	(8,177)	–	2,251
Dividend paid	–	(736)	741	5
Total	**71,201**	**(1,932)**	**918**	**70,187**

26. RESERVES

(a) Revaluation reserves

	Consolidated 2021 US$'000	2020 US$'000
Beginning of financial year	3,478	4,916
Deferred tax liabilities on revaluation	(85)	(1,097)
Revaluation gain/(loss) arising from property, plant and equipment	352	(341)
End of financial year	**3,745**	**3,478**

The revaluation reserve represents the increase in the fair value of the freehold and leasehold land and buildings, net of tax.

(b) Merger reserves

The merger reserve of US$14.8m is a result of the common control acquisition.

27. LEASES

	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Cost		
Balance as at 1 July	16,693	16,126
Additions	178	567
Balance as at 30 June	**16,871**	**16,693**
Amortisation		
Balance as at 1 July	1,999	–
Amortisation	2,126	1,999
Balance as at 30 June	**4,125**	**1,999**
Net book value	**12,746**	**14,694**
Lease Liability		
Balance as at 1 July	15,395	16,543
Additions	173	567
Balance as at 30 June	**15,568**	**17,110**
Repayment		
Cash payments	(2,528)	(2,400)
Interest expense	624	685
Net payments	**(1,904)**	**(1,715)**
Balance as at 30 June	**13,664**	**15,395**
Current lease liability	1,981	1,875
Non-current lease liability	11,683	13,520
Total lease liability	**13,664**	**15,395**

Lease	Location	Term	Interest rate
Head office	Singapore	10years + 5years option (01 Jan 2013 to 31 Dec 2027)	4.26%
Intrasource	Malaysia	3 years (01 Jan 2020 to 31 Dec 2022)	4.75%
Factory	Cambodia	5years + 5years option (01 Mar 2018 to 28 Feb 2028)	4.26%
Factory	Cambodia	5years + 5years option (01 Apr 2018 to 31 Mar 2028)	4.26%

27. LEASES (cont'd)

Accounting policies in relation to AASB 16

Right-of-use assets

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the consolidated entity expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The consolidated entity has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

Lease liabilities

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the consolidated entity's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

Lease term

The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease or purchase the underlying asset will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term. In determining the lease term, all facts and circumstances that create an economical incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the consolidated entity's operations; comparison of terms and conditions to prevailing market rates; incurrence of significant penalties; existence of significant leasehold improvements; and the costs and disruption to replace the asset. The consolidated entity reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.

Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the consolidated entity estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

28. FINANCIAL INSTRUMENTS

(a) Capital risk management

GLG manages its capital to ensure that entities in GLG will be able to continue as a going concern while maximizing the return to stakeholders through the optimisation of the debt and equity balance. GLG's overall strategy remains unchanged from 2020.

The capital structure of GLG consists of debt, which includes the borrowings disclosed in note 18 and lease liabilities disclosed in note 27, and equity attributable to equity holders of the parent, comprising issued capital and retained earnings as disclosed in notes 19 and 20 respectively.

Operating cash flows are used to maintain and expand GLG's assets, as well as to make the routine outflows of tax and repayment of maturing debt. GLG's policy is to borrow centrally, using a variety of capital market issues and borrowing facilities, to meet anticipated funding requirements.

Gearing ratio

An integral function of GLG's Board is risk management. The Board reviews the capital structure on a semi-annual basis.

The gearing ratio at year end was as follows:

	Consolidated	
	2021 US$'000	**2020 US$'000**
Debt [(i)]	67,931	60,773
Cash and cash equivalents	(22,280)	(7,614)
Net Debt	**45,651**	**53,159**
Equity [(ii)]	55,406	53,619
Net debt to equity ratio	**82%**	**99%**

(i) Debt is defined as long-term and short-term borrowings, as detailed in note 18, and lease liabilities as detailed in note 27

(ii) Equity includes all capital, retained earnings and reserves

(b) Categories of financial instruments

	Consolidated	
	2021 US$'000	**2020 US$'000**
Financial assets		
Amortised cost	65,117	61,583
Financial liabilities		
Amortised cost	92,001	86,281

28. FINANCIAL INSTRUMENTS (cont'd)

(c) Financial risk management objectives

GLG has not executed any derivatives in the current year, hence the policy listed below are for background information purpose only. If and when such derivatives are used in the future, the objectives are to use them in accordance with a board approved policy. The policy requires GLG co-ordinates access to domestic and international financial markets, and manages the financial risks relating to the operations of the consolidated entity.

GLG does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes. The use of financial derivatives is governed by the consolidated entity's policies approved by the board of directors, which provide written principles on the use of financial derivatives.

GLG's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates. GLG minimizes its financial risk of changes in foreign currency exchange rate through the natural hedge of matching its revenues and purchases in US dollars and matching of its assets and liabilities in US dollars.

(d) Foreign currency risk management

GLG undertakes certain transactions denominated in foreign currencies, hence exposures to exchange rate fluctuations arise

The carrying amount of GLG's foreign currency denominated monetary assets and monetary liabilities at the reporting date is as follows:

	Liabilities		Assets	
	2021 US$'000	2020 US$'000	2021 US$'000	2020 US$'000
Singapore dollars	930	205	645	1,391
Hong Kong dollars	5	6	3	15
Vietnamese Dong	–	–	–	2
Malaysia Ringgit	767	654	260	158
Australia Dollar	8	13	15	8
	1,710	**878**	**923**	**1,574**

28. FINANCIAL INSTRUMENTS (cont'd)

(e) Foreign currency sensitivity analysis

GLG is mainly exposed to movements in the value of Singapore dollars and Malaysia ringgits compared to the US dollar.

The following table details GLG's sensitivity to a 10% increase and decrease in the United States dollar against the relevant foreign currencies. 10% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 10% change in foreign currency rates. The sensitivity analysis includes external loans as well as loans to foreign operations within GLG where the denomination of the loan is in a currency other than the currency of the lender or the borrower. A positive number indicates an increase in profit or loss where the United States dollars strengthens against the respective currency. For a weakening of the United States dollars against the respective currency there would be an equal and opposite impact on the profit, and the balances below would be negative.

	Singapore Dollars Impact		Malaysian Ringgit Impact		Vietnamese Dong Impact		Other Foreign Currency Impact	
	Consolidated		Consolidated		Consolidated		Consolidated	
	2021 US$'000	2020 US$'000	2021 US$'000	2020 US$'000	2021 US$'000	2020 US$'000	2021 US$'000	2020 US$'000
Profit or loss	(285)	1,186	(507)	(497)	–	2	4	3

(f) Interest rate risk management

GLG is exposed to interest rate risk as entities in GLG borrow funds at both fixed and floating interest rates. The risk is managed by GLG by maintaining an appropriate mix between fixed and floating rate borrowings. As no hedging activities undertaken in the current year and if such activities are to be considered in the future, they will be evaluated to align with interest rate views and define risk appetite; ensuring optimal hedging strategies are applied, by either positioning the Statement of financial position or protecting interest expense through different interest rate cycles.

GLG's exposure to interest rates on financial assets and financial liabilities are detailed in the liquidity risk management section of this note.

Interest rate sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to interest rates for both derivative and non-derivative instruments at the reporting date and the stipulated change taking place at the beginning of the financial year and held constant throughout the reporting period. A 50 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the possible change in interest rates.

At reporting date, if interest rates had been 50 basis points higher or lower and all other variables were held constant, GLG's:

Net profit would increase by US$0.03m and decrease by US$0.03m (2020: increase by US$0.5m and decrease by US$0.5m). This is mainly attributable to GLG's exposure to interest rates on its variable rate borrowings

28.FINANCIAL INSTRUMENTS (cont'd)

(g) Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to GLG. The Company deals with creditworthy counterparties by reviewing the exposure and credit-ratings of its counterparties to mitigate the risk of financial loss from defaults. Credit exposure is continuously monitored by the payment behaviors of counterparties in relation to the financial strength.

Trade accounts receivable consist of a number of retail customers located in the United States of America. Ongoing credit evaluation is performed on the financial condition of accounts and, where appropriate, trading within the credit limits or discounting of receivables on non-recourse basis with credit acceptance or insurance in place.

The consolidated entity does not have any significant credit risk exposure to any single counterparty or any GLG of counterparties having similar characteristics except to the GLIT receivable as disclosed in Note 11. The credit risk on liquid funds and derivative financial instruments is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies. There were no derivatives in the current year.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents the consolidated entity's maximum exposure to credit risk without taking account of the value of any collateral obtained.

The consolidated entity also faces risks of orders cancellation. This is related to fabric, accessories and manufacturing cost incurred on orders cancelled prior to shipment. The consolidated entity is now exploring credit insurance to cover this risk as well.

(h) Liquidity risk management

The consolidated entity manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities. Included in note 25(b) is a listing of additional undrawn facilities that GLG has at its disposal to further reduce liquidity risk.

As business competition dictates, GLG has by choice given extended payment terms to certain core customers with high-volume impact during the current year. Although such practice increases the liquidity risk and cash flow requirement, it is also considered to be an essential element of market penetration and customer retention. The resulting cash flow impact is evaluated with the support of undrawn banking facilities that GLG has arranged to support such business growth.

28. FINANCIAL INSTRUMENTS (cont'd)

(h) Liquidity risk management (cont'd)

Liquidity and interest risk tables

The following table details that GLG's remaining contractual maturity for its non-derivative financial liabilities and expected maturity for its non-derivative financial assets. The tables have been drawn up based on the undiscounted cash flows of financial assets and liabilities based on the earliest date on which GLG can be required to receive/pay. The table includes both interest and principal cash flows.

Consolidated

	Weighted average effective interest rate %	Within 1 year US$'000	2-5 years US$'000	5+ years US$'000	Total US$'000
2021					
Financial Assets					
Non-interest bearing	–	56,246	7,000	1,871	65,117
Financial Liabilities					
Non-interest bearing	–	21,734	–	–	21,734
Trust receipts/ Bills payables	1.91	48,044	–	–	48,044
Loan from Ghim Li Group	1.84	2,292	–	–	6,251
Term loan	4.27	1,259	1,650	–	2,909
Bank loan	2.88	691	3,205	–	3,896
Finance lease liability	5.05	47	91	–	138
Lease liability	4.28	2,358	9,359	3,686	15,403
2020					
Financial Assets					
Non-interest bearing	–	54,712	5,000	1,871	61,583
Financial Liabilities					
Non-interest bearing	–	19,408	–	–	19,509
Trust receipts/ Bills payables	3.51	36,209	–	–	36,209
Loan from Ghim Li Group	4.19	6,251	–	–	6,251
Loan from Estina Ang Suan Hong	4.76	1,252	2,800	509	4,561
Term loan	4.45	5,174	354	–	5,528
Bank loan	5.53	39	93	–	132
Finance lease liability	4.28	2,270	9,115	6,086	17,471

Each of the above interest bearing financial liabilities had variable interest rates.

28. FINANCIAL INSTRUMENTS (cont'd)

(i) Fair value of financial instruments

The Directors consider that the carrying amount of financial assets and financial liabilities recorded in the financial statements approximates their fair values.

The fair values of financial assets and financial liabilities are determined as follows:

the fair value of financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices.

(j) Forward foreign exchange contracts

The following table details the forward foreign currency contracts outstanding at the end of the reporting period:

2021	Exchange rate	Foreign currency SGD'000	Notional Currency US$'000	Fair Value US$'000
UOB				
3 to 6months	1.3442	1,061	800	(11)
3 to 6months	1.3445	929	700	(9)
HSBC				
3 to 6months	1.3275	1,062	800	(11)
3 to 6months	1.3277	1,062	800	(10)

Fair value measurement is Level Two within the fair value hierarchy.

29. KEY MANAGEMENT PERSONNEL COMPENSATION

The aggregate compensation made to directors and other members of the key management personnel of the Company and GLG is set out below:

	Consolidated 2021 US$	2020 US$
Short-term employee benefits	1,542,701	1,073,496
Post-employment benefits	42,135	38,838
	1,584,836	**1,112,334**

Short-term employee benefits

These amounts include fees and benefits paid to the non-executive Chair and non-executive directors as well as all salary, paid leave benefits, fringe benefits and cash bonuses awarded to executive directors and other KMP.

Post-employment benefits

These amounts are the current-year's estimated costs of providing for GLG's defined benefits scheme post-retirement, superannuation contributions made during the year and post-employment life insurance benefits.

29. KEY MANAGEMENT PERSONNEL COMPENSATION (cont'd)

The compensation of each member of the key management personnel of GLG is set out in the remuneration report:

(a) Key management personnel compensation policy

Details of key management personnel

The Directors of GLG Corp Ltd during the year were:

- Estina Ang Suan Hong as Executive Chairman and Chief Executive Officer
- Peter Tan as Independent Director (appointed 15 October 2019)
- Grant Hummel as Independent Director
- Felicia Gan Peiling as Director and Deputy Chief Executive Officer

Other key management personnel of GLG Corp Ltd during the year were:

- Susan Yong as Chief Operations Officer
- Victoria Yong as Chief Financial Officer and Head of IT & Human Resources (appointed 24 February 2020 and resigned on 9 August 2021)
- Lee Kwak Keh appointed as Chief Marketing Officer on 1 July 2020

No director or senior management person appointed during the period received a payment as part of his or her consideration for agreeing to hold the position.

30. RELATED PARTY TRANSACTIONS

(a) Equity interests in subsidiaries

Details of the percentage of ordinary shares held in subsidiaries are disclosed in note 24 to the financial statements.

(b) Transactions with key management personnel

(i) Key management personnel remuneration

Details of key management personnel remuneration are disclosed in note 29 to the financial statements and the remuneration report.

30. RELATED PARTY TRANSACTIONS (cont'd)

(c) Transactions with other related parties

During the year, GLG entities entered into the following expenditure transactions with related parties that are not members of GLG

	Transaction with Ghim Li Group Pte Ltd (majority shareholder)	
	2021 US$'000	**2020 US$'000**
Rental	1,456	971
Utilities	43	77
Property tax rebate	–	21
Financial Guarantee fee	–	45
	1,499	**1,114**

No amounts were provided for doubtful debts relating to debts due from related parties at reporting date.

Amounts receivable from and payable to these related parties are disclosed in note 17 to the financial statements.

(d) Majority shareholder

The majority shareholder of GLG Corp Ltd is Ghim Li Group Pte Ltd. Ghim Li Group Pte Ltd is incorporated in Singapore.

31. REMUNERATION OF AUDITORS

	Consolidated	
	2021 US$	**2020 US$**
Auditor of the parent entity – BDO		
Audit and review of the financial report	56,560	59,538
Tax services	2,861	2,802
	59,421	**62,340**
Related Practice of the parent entity auditor		
Audit or review of the subsidiaries	109,970	96,510
Tax services	14,866	25,577
	128,436	**122,087**

The auditor of *GLG Corp Ltd is BDO Audit Pty Ltd*

The related practices are BDO Singapore, BDO Vietnam and BDO Cambodia. PWC was appointed as new auditor for Malaysia's subsidiaries from FY2021 (FY2021: Audit US$25,764 and Tax Service US$2,060) and Cheng & Co was used in FY2020 (FY2021: audit US$Nil and Tax Service US$1,167. FY2020: Audit US$17,327 and Tax Service US$3,855).

32. PARENT ENTITY DISCLOSURES

Financial position	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Assets		
Current assets	74	42
Non-current assets	30,000	30,000
Total assets	30,074	30,042
Liabilities		
Current liabilities	940	3,661
Non-current liabilities	267	267
Total liabilities	1,207	3,928
Equity		
Issued capital	53,552	53,552
Dividend declared	(741)	–
Accumulated Losses	(23,944)	(27,438)
Total equity	28,867	26,114

Financial performance	Consolidated 2021 US$'000	Consolidated 2020 US$'000
Loss for the year	3,494	(139)
Other comprehensive income	–	–
Total comprehensive income	3,494	(139)

Contingent liabilities

As at 30 June 2021, the parent entity had no contingent liabilities (2020: nil).

Significant accounting policies

The accounting policies of the parent entity are consistent with those of GLG, except for the following:

- Investments in subsidiaries are accounted for at cost, less any impairment, in the parent entity.
- Investments in associates are accounted for at cost, less any impairment, in the parent entity.

Contractual commitments

The parent did not have any contractual commitments at the end of the financial year

The above information is presented for the legal parent entity.

33. SUBSEQUENT EVENTS

There has not been any matter or circumstance occurring subsequent to the end of the financial year that has significantly affected, or may significantly affect, the operations of the consolidated entity, the results of those operations, or the state of the consolidated entity in future financial year.

ADDITIONAL AUSTRALIAN SECURITIES EXCHANGE INFORMATION

AS AT 31 AUGUST 2021

HOLDING DISTRIBUTION

Range	Securities	%	No of Holders	%
100,001 and Over	71,990,895	97.15	19	5.03
10,001 to 100,000	1,267,375	1.71	38	10.05
5,001 to 10,000	221,985	0.30	26	6.88
1,001 to 5,000	614,521	0.83	282	74.6
1 to 1,000	5,224	0.01	13	3.44
Total	**74,100,000**	**100.00**	**378**	**100.00**

VOTING RIGHTS

The voting rights attached to each class of equity security are as follows:

Ordinary shares

- Each ordinary share is entitled to one vote when a poll is called; otherwise each member present at a meeting or by proxy has one vote on a show of hands.

SUBSTANTIAL SHAREHOLDERS

The voting rights attached to each class of equity security are as follows:

	Fully paid ordinary shares	
Ordinary shareholders	**Number**	**Percentage**
Ghim Li Group Pte Ltd	55,560,222	74.98
	55,560,222	**74.98**

TWENTY LARGEST HOLDERS OF QUOTED EQUITY SECURITIES

TOP 20 HOLDERS – 31AUGUST 2021

Rank	Name	No. of shares	Percentage
1	Ghim Li Group Pte Ltd	53,338,000	71.98
2	Mr Yin Min Yong	3,504,751	4.73
3	HSBC Custody Nominees (Australia) Limited	2,800,000	3.78
4	Lisi Li	2,544,297	3.43
5	Ms Peiling Gan	2,222,000	3.00
6	Mr Yoke Min Pang	2,000,000	2.70
7	Mr Ah Yian Au	1,322,957	1.79
8	BNP Paribas Noms Pty Ltd <DRP>	1,123,600	1.52
9	Gowing Bros Limited	830,903	1.12
10	Citicorp Nominees Pty Limited	519,758	0.70
11	Dixson Trust Pty Limited	330,000	0.44
12	Mr Michael James Pauley	251,988	0.34
13	Markess Trustee Limited <The Markess A/C>	250,000	0.34
14	Kam Hing Piece Works Ltd	206,010	0.28
15	Ang Leong Aik	200,000	0.27
16	AJD Engineering Pty Ltd	166,666	0.22
17	Mr Marko Rankovic	153,964	0.21
18	Eu Mun Leong	116,000	0.16
19	Mr Christopher Chong & Mrs Heather Chong	110,001	0.15
20	Lim Chai Har	100,000	0.13
20	Seow Teng Peng	100,000	0.13
	Top 20	**72,190,895**	**97.42**
	Total	**74,100,000**	**100.00**

Maxim

MAXIM TEXTILE TECHNOLOGY SDN BHD

Fabric Mill Process

Maxim is vertical mill supplier, strategically set up to offers a fully integrated fabric manufacturing facilities across the textile value chain such as Knitting, Dyeing, Finishing & Printing. Assuring customers of quality, consistency and dependable delivery schedules at internationally competitive price.

Cautionary Statement

Some statements contained in this annual report are not of historical facts but are statements of future expectation with respect to financial conditions, results of operations and business, and related plans and objectives. Such forward-looking statements are based on GLG Corp Ltd's current views and assumptions including but not limited to, prevailing economic and market conditions and currently available information. These statements involve known and unknown risks and uncertainties that could cause actual results, performance or achievements to differ materially from those in the forward-looking statements. It should be noted that the actual performance or achievements of GLG Corp Ltd may vary significantly from such statements.

ghim li

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